

Doosan Bobcat Inc. and its subsidiaries

Interim consolidated financial statements
for each of the three-month periods ended March 31, 2026 and 2025
with the independent auditor's review report

Doosan Bobcat Inc. and its subsidiaries

Table of contents

Report on review of interim consolidated financial statements

	Page
Interim consolidated financial statements	
Interim consolidated statements of financial position	1
Interim consolidated statements of profit or loss	2
Interim consolidated statements of comprehensive income	3
Interim consolidated statements of changes in equity	4
Interim consolidated statements of cash flows	5
Notes to the interim consolidated financial statements.....	6



Shape the future
with confidence

EY Han Young
2-3F, 7-8F, Taeyoung Building, 111 Yeouigongwon-ro,
Yeongdeungpo-gu, Seoul 07241 Korea

Tel: +82 2 3787 6600
Fax: + 82 2 783 5890
ey.com/kr

Report on review of interim consolidated financial statements (English translation of a report originally issued in Korean)

The Shareholders and Board of Directors Doosan Bobcat Inc.

We have reviewed the accompanying interim consolidated financial statements of Doosan Bobcat Inc. and its subsidiaries (collectively referred to as the “Group”), which comprise the interim consolidated statement of financial position as of March 31, 2026 and the related interim consolidated statements of profit or loss, interim consolidated statements of comprehensive income, interim consolidated statements of changes in equity and interim consolidated statements of cash flows for each of the three-month periods ended March 31, 2026 and 2025, and material accounting policy information and other explanatory information.

Management's responsibility for the interim consolidated financial statements

Management is responsible for the preparation and presentation of these interim consolidated financial statements in accordance with International Financial Reporting Standards as adopted by the Republic of Korea (KIFRS) 1034 *Interim Financial Reporting*, and for such internal control as management determines is necessary to enable the preparation of the interim consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's responsibility

Our responsibility is to express a conclusion on these interim consolidated financial statements based on our review.

We conducted our review in accordance with the Review Standards for Quarterly and Semiannual Financial Statements established by the Securities and Futures Commission of the Republic of Korea. A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with Korean Standards on Auditing (“KSA”) and, consequently, does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

Conclusion

Based on our review, nothing has come to our attention that causes us to believe the accompanying interim consolidated financial statements are not prepared, in all material respects, in accordance with KIFRS 1034 *Interim Financial Reporting*.



Shape the future
with confidence

Other matters

We have audited the consolidated statement of financial position of the Group as of December 31, 2025, and the related consolidated statement of profit or loss, consolidated statement of comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows for the year then ended (not presented herein) in accordance with KSA, and our report dated March 16, 2026 expressed an unqualified opinion thereon. The accompanying consolidated statement of financial position as of December 31, 2025, presented for comparative purposes, is not different, in all material respects, from the above audited consolidated statement of financial position.

EY Han Young

May 12, 2026

This review report is effective as of May 12, 2026, the independent auditor's review report date. Accordingly, certain material subsequent events or circumstances may have occurred during the period from the date of the independent auditor's review report to the time this review report is used. Such events and circumstances could significantly affect the accompanying interim consolidated financial statements and may result in modification to this review report.

Doosan Bobcat Inc. and its subsidiaries

Interim consolidated financial statements
for each of the three-month periods ended March 31, 2026 and 2025

“The accompanying interim consolidated financial statements, including all footnotes and disclosures, have been prepared by, and are the responsibility of, the Group.”

Scott Park
Chief Executive Officer
Doosan Bobcat Inc.

Doosan Bobcat Inc. and its subsidiaries
Interim consolidated statements of financial position
as of March 31, 2026 and December 31, 2025

<i>(in thousands of USD)</i>	Notes	March 31, 2026 (Unaudited)	December 31, 2025
Assets			
Current assets			
Cash and cash equivalents	4,5,37	\$ 1,477,289	\$ 1,389,744
Short-term financial instruments	4,5	5,505	5,896
Trade and other receivables, net	4,5,6,26,34,35,37	426,698	449,260
Inventories, net	7,34,37	1,229,604	1,172,615
Derivative assets	4,5,8	447	439
Other current assets	4,5,37	112,208	106,948
Assets held-for-sale	37	55,648	-
Total current assets		<u>\$ 3,307,399</u>	<u>\$ 3,124,902</u>
Non-current assets			
Long-term financial instruments	4,5	\$ 686	\$ 752
Long-term financial investments	4,5	9,362	9,367
Long-term trade and other receivables, net	4,5,6,26,35	5,606	4,939
Investment in associates	12	12,288	11,457
Property, plant and equipment, net	9,13,34,37	1,183,514	1,247,092
Intangible assets, net	10,34	3,954,706	3,997,029
Investment properties	11	72,530	76,728
Deferred tax assets	31	50,126	48,571
Long-term derivative assets	4,5,8	4,880	1,501
Net defined benefit assets	17	13,247	15,070
Other non-current assets	4,5	31,925	21,046
Total non-current assets		<u>\$ 5,338,870</u>	<u>\$ 5,433,552</u>
Total assets		<u>\$ 8,646,269</u>	<u>\$ 8,558,454</u>
Liabilities			
Current liabilities			
Trade and other payables	4,5,14,35,37	\$ 1,485,923	\$ 1,367,227
Short-term borrowings	4,5,15,33,34,36	72,297	54,294
Current portion of long-term borrowings	4,5,15,33,34,36	77,764	81,291
Income tax payable	31	30,584	13,968
Derivative liabilities	5,8	1,416	-
Lease liabilities	4,5,13,35,36,37	37,157	37,485
Provisions	18	80,193	78,396
Sales and leaseback liabilities	4,5,16,36,37	4,316	11,347
Other current liabilities	4,5,26,37	201,963	249,536
Liabilities held-for-sale	37	32,485	-
Total current liabilities		<u>\$ 2,024,098</u>	<u>\$ 1,893,544</u>
Non-current liabilities			
Other non-current payables	4,5,14,35	\$ 16,122	\$ 16,692
Bonds	4,5,15,36	49,822	49,785
Long-term borrowings	4,5,15,33,34,36	840,603	848,552
Net defined benefit liabilities	17	103,269	103,396
Deferred tax liabilities	31,37	334,854	330,427
Non-current lease liabilities	4,5,13,35,36,37	74,923	77,758
Non-current provisions	18	62,373	61,605
Non-current sales and leaseback liabilities	4,5,16,36,37	10,883	32,959
Other non-current liabilities	26	131,090	132,153
Total non-current liabilities		<u>\$ 1,623,939</u>	<u>\$ 1,653,327</u>
Total liabilities		<u>\$ 3,648,037</u>	<u>\$ 3,546,871</u>
Equity			
Equity attributable to owners of the Parent Company			
Capital stocks	1,19	\$ 43,096	\$ 43,096
Capital surplus	19	1,479,496	1,479,496
Other equity component	20,21	(182,232)	(181,960)
Accumulated other comprehensive loss	22	(231,709)	(160,698)
Retained earnings	23	3,889,581	3,831,649
Total equity		<u>\$ 4,998,232</u>	<u>\$ 5,011,583</u>
Total liabilities and equity		<u>\$ 8,646,269</u>	<u>\$ 8,558,454</u>

The above consolidated interim statements of financial position should be read in conjunction with the accompanying notes.

Doosan Bobcat Inc. and its subsidiaries
Interim consolidated statements of profit or loss
for each of the three-month periods ended March 31, 2026 and 2025

(in thousands of USD)

	Notes	Three-month period ended March 31	
		2026 (Unaudited)	2025 (Unaudited)
Sales	24,25,26,35	\$ 1,533,858	\$ 1,444,356
Cost of sales	27	(1,184,887)	(1,096,925)
Gross profit		348,971	347,431
Selling and administrative expenses	27,28	(207,693)	(209,723)
Operating income		141,278	137,708
Non-operating income (expenses)			
Finance income	5,29	42,642	58,912
Finance expenses	5,29	(52,332)	(72,682)
Other non-operating income	30,35	1,038	549
Other non-operating expenses	30,35	(7,403)	(7,549)
Gain (Loss) on equity method	12	135	(46)
		(15,920)	(20,816)
Profit before income tax expense		125,358	116,892
Income tax expense	31	(35,642)	(38,850)
Profit for the period		\$ 89,716	\$ 78,042
Profit attributable to:			
Owners of the Parent Company		\$ 89,716	\$ 78,042
Earnings per share	32		
attributable to the owners of the Parent Company			
Basic earnings per share (in USD)		\$ 0.94	\$ 0.81
Diluted earnings per share (in USD)		\$ 0.94	\$ 0.81

The above consolidated interim statements of profit or loss should be read in conjunction with the accompanying notes.

Doosan Bobcat Inc. and its subsidiaries
Interim consolidated statements of comprehensive income
for each of the three-month periods ended March 31, 2026 and 2025

(in thousands of USD)

	Three-month periods ended March 31	
	2026	2025
	(Unaudited)	(Unaudited)
Profit for the period	<u>\$ 89,716</u>	<u>\$ 78,042</u>
Other comprehensive income (loss)		
<i>Items that may be subsequently reclassified to profit or loss</i>		
Gain (loss) on translation of foreign operations	(70,103)	72,564
Gain (loss) on valuation of derivatives	(892)	1,877
Other comprehensive income (loss) attributable to shares in associates	<u>(16)</u>	<u>12</u>
	<u>(71,011)</u>	<u>74,453</u>
Total comprehensive income for the period	<u>\$ 18,705</u>	<u>\$ 152,495</u>
Total comprehensive income for the period attributable to:		
Owners of the Parent Company	\$ 18,705	\$ 152,495

The above consolidated interim statements of comprehensive income should be read in conjunction with the accompanying notes.

Doosan Bobcat Inc. and its subsidiaries
Interim consolidated statements of changes in equity
for each of the three-month periods ended March 31, 2026 and 2025

(in thousands of USD)

	Attributable to owners of the Parent Company					
	Capital stock	Capital surplus	Other equity component	Accumulated other comprehensive income (loss)	Retained earnings	Total equity
Balance as of January 1, 2025	\$ 43,096	\$ 1,479,496	\$ (223,052)	\$ (428,974)	\$ 3,819,573	\$ 4,690,139
Total comprehensive income:						
Profit for the period	-	-	-	-	78,042	78,042
Other comprehensive income attributable to shares in associates	-	-	-	12	-	12
Gain on translation of foreign operations	-	-	-	72,564	-	72,564
Gain on valuation of derivatives	-	-	-	1,877	-	1,877
	-	-	-	74,453	78,042	152,495
Capital transactions with owners						
Acquisition of treasury shares	-	-	(96,594)	-	-	(96,594)
Retirement of treasury shares	-	-	139,045	-	(139,045)	-
Share-based compensation expenses	-	-	(1,456)	-	-	(1,456)
Annual dividend	-	-	-	-	(53,878)	(53,878)
	-	-	40,995	-	(192,923)	(151,928)
	\$ 43,096	\$ 1,479,496	\$ (182,057)	\$ (354,521)	\$ 3,704,692	\$ 4,690,706
Balance as of March 31, 2025 (unaudited)						
Balance as of January 1, 2026	\$ 43,096	\$ 1,479,496	\$ (181,960)	\$ (160,698)	\$ 3,831,649	\$ 5,011,583
Total comprehensive income:						
Profit for the period	-	-	-	-	89,716	89,716
Loss on translation of foreign operations	-	-	-	(70,103)	-	(70,103)
Loss on valuation of derivatives	-	-	-	(892)	-	(892)
Other comprehensive loss attributable to shares in associates	-	-	-	(16)	-	(16)
	-	-	-	(71,011)	89,716	18,705
Capital transactions with owners						
Share-based compensation expenses	-	-	(272)	-	-	(272)
Annual dividend	-	-	-	-	(31,784)	(31,784)
	-	-	(272)	-	(31,784)	(32,056)
Balance as of March 31, 2026 (unaudited)	\$ 43,096	\$ 1,479,496	\$ (182,232)	\$ (231,709)	\$ 3,889,581	\$ 4,988,232

The above consolidated interim statements of changes in equity should be read in conjunction with the accompanying notes.

Doosan Bobcat Inc. and its subsidiaries
Interim consolidated statements of cash flows
for each of the three-month periods ended March 31, 2026 and 2025

(in thousands of USD)

	Note	Three-month periods ended March 31	
		2026 (unaudited)	2025 (unaudited)
Cash flows from operating activities			
Cash generated from operations:	36	\$ 194,018	\$ 241,686
Profit for the period		89,716	78,042
Adjustments		109,801	112,063
Changes in operating assets and liabilities		(5,499)	51,581
Interest received		8,514	8,836
Interest paid		(16,036)	(24,868)
Income tax paid		(15,747)	(20,568)
Net cash flows provided by operating activities		170,749	205,086
Cash flows from investing activities			
Cash inflows from investing activities:			
Decrease in loans		8	-
Disposal of property, plant and equipment		885	2,876
Disposal of Intangible assets		41	208
Decrease in long-term financial instruments		29	-
		<u>963</u>	<u>3,084</u>
Cash outflows for investing activities:			
Purchase of property, plant and equipment		40,629	39,540
Purchase of intangible asset		14,323	14,547
Purchase of investment in associates		1,176	592
Purchase of long-term financial investments		-	152
		<u>(56,128)</u>	<u>(54,831)</u>
Net cash flows used in investing activities		(55,165)	(51,747)
Cash flows from financing activities			
Cash inflows from financing activities:			
Increase in borrowing		28,329	3,251
Increase in sales and leaseback liabilities		678	2,695
		<u>29,007</u>	<u>5,946</u>
Cash outflows for financing activities:			
Repayment of borrowing		12,545	4,160
Payment of lease liabilities		9,700	8,833
Repayment of sales and leaseback liabilities		3,012	2,705
Acquisition of treasury shares		-	96,594
		<u>(25,257)</u>	<u>(112,292)</u>
Net cash flows provided by (used in) financing activities		3,750	(106,346)
Effects of exchange rate changes on cash and cash equivalents		(26,336)	6,989
Reclassification to assets held for sale		(5,453)	-
Net increase in cash and cash equivalents		87,545	53,982
Cash and cash equivalents at the beginning of period		1,389,744	1,263,123
Cash and cash equivalents at the end of period		\$ 1,477,289	\$ 1,317,105

The above consolidated interim statements of cash flows should be read in conjunction with the accompanying notes.

1. General Information

Doosan Bobcat Inc. (“DBI” or the “Company”) was incorporated on April 25, 2014 by being split off from Doosan Infracore Co., Ltd. Main business purposes of the Company are to control and manage its subsidiaries (with the Company, collectively, referred to as the “Group”) that manufacture and distribute compact construction equipment mainly in North America, Europe, South America and Asia region.

On November 18, 2016, the Company listed its shares on the securities market established by the Korea Stock Exchange. After several capital increases and capital reductions, the capital stock as of March 31, 2026 is \$43,096 thousand.

Doosan Infracore Co., Ltd., the largest shareholder of the Company, was merged into Doosan Enerbility Co., Ltd. by dividing its investment business from the entity on July 1, 2021. As a result, the Company’s largest shareholder has been changed to Doosan Enerbility Co., Ltd.

Major shareholders as of March 31, 2026 are as follows:

Shareholder	Number of shares owned	Percentages of ownership (%)
Doosan Enerbility Co., Ltd.	46,176,250	48.17
Treasury shares	108,708	0.11
Others	49,571,107	51.72
	<u>95,856,065</u>	<u>100.00</u>

1.1 Consolidated Subsidiaries

Details of the consolidated subsidiaries as of March 31, 2026 and December 31, 2025 are as follows:

Subsidiary	Main business	Location	Ownership interest held by the Group (%)		Fiscal year end
			March 31, 2026	December 31, 2025	
Doosan Bobcat North America Inc.	Manufacturing and sales	USA	100	100	December
Doosan Bobcat North America Inc.'s subsidiaries:					
Doosan Bobcat Canada Ltd.	Sales	Canada	100	100	December
Doosan Bobcat Mexico Monterrey, S. de R.L. de C.V.	Other service	Mexico	100	100	December
Doosan Bobcat EMEA s.r.o	Manufacturing and sales	Czech	100	100	December
Doosan Bobcat EMEA s.r.o's subsidiaries:					
Doosan Bobcat Bensheim GmbH	Sales	Germany	100	100	December
Doosan Bobcat Holdings France S.A.S.	Holdings	France	100	100	December
JSC Doosan International Russia ¹	Sales	Russia	-	100	December
Doosan Bobcat UK Ltd.	Sales	England	100	100	December
Doosan Bobcat South Africa (PTY) Ltd.	Sales	South Africa	100	100	December
Doosan Bobcat France S.A.S	Manufacturing	France	100	100	December
Geith International Ltd.	Sales	Ireland	100	100	December
Doosan Bobcat Belgium B.V.	Sales	Belgium	100	100	December
Doosan Bobcat UK Northampton Ltd.	Sales	England	100	100	December
Doosan Bobcat Germany GmbH	Manufacturing and sales	Germany	100	100	December
Rushlift Ltd.	Rental and sales	England	100	100	December

1.1 Consolidated Subsidiaries (cont'd)

Subsidiary	Main business	Location	Ownership interest held by the Group (%)		Fiscal year end
			March 31, 2026	December 31, 2025	
Rushlift GSE Limited ²	Other service	England	100	100	December
Doosan Bobcat Singapore Pte. Ltd.	Holdings	Singapore	100	100	December
Doosan Bobcat Singapore Pte. Ltd.'s subsidiaries:					
Doosan Bobcat China Co., Ltd.	Manufacturing and sales	China	100	100	December
Doosan Bobcat Germany Frankfurt GmbH	Other service	Germany	100	100	December
Doosan Bobcat Korea Co., Ltd.	Manufacturing and sales	Korea	100	100	December
Doosan Bobcat Korea Co., Ltd.'s subsidiaries:					
Doosan Bobcat China Yantai Co., Ltd.	Manufacturing and sales	China	100	100	December
Doosan Bobcat India Private Ltd.	Manufacturing and sales	India	100	100	March
Doosan Bobcat Japan	Sales	Japan	100	100	December
Doosan Bobcat Mexico S.A. de C.V.	Other service	Mexico	100	100	December
Doosan Mottrol Co., Ltd.	Manufacturing and sales	Korea	100	100	December
Doosan Mottrol Co., Ltd.'s subsidiaries:					
Doosan Mottrol China Jiangyin Co., Ltd.	Manufacturing and sales	China	100	100	December
Doosan Mottrol India Private Limited ³	Sales	India	100	-	March

¹ Liquidated for the three-month period ended March 31, 2026.

² As the disposal of the equity was decided for the three-month period ended March 31, 2026, the assets and liabilities of Rushlift GSE Limited were classified as assets and liabilities held for sale (see Note 37).

³ Newly established for the three-month period ended March 31, 2026.

1.2 Summarized Financial Information

The summarized financial information of the consolidated subsidiaries as of March 31, 2026 and for the three-month period ended March 31, 2026 is as follows (in thousands of USD):

	March 31, 2026		Three-month period ended March 31, 2026		
	Assets	Liabilities	Sales	Profit(loss) for the period	Total comprehensive income
Doosan Bobcat North America, Inc. and its subsidiaries:	\$ 5,472,315	\$ 2,731,019	\$ 1,153,633	\$ 73,548	\$ 73,548
Doosan Bobcat Canada Ltd.	181,298	60,671	73,759	2,262	2,262
Doosan Bobcat Mexico Monterrey, S. de R.L. de C.V	294,257	78,495	180	(8,110)	(8,110)
Doosan Bobcat EMEA s.r.o. and its subsidiaries:	2,357,883	557,167	331,146	19,477	19,477
Doosan Bobcat France S.A.S.	82,676	41,906	52,504	2,572	2,572
Geith International Ltd.	33,375	13,721	15,775	2,297	2,297
Doosan Bobcat Belgium B.V.	52,274	27,440	28,227	1,032	1,032
Doosan Bobcat Singapore Pte., Ltd. and its subsidiaries:	111,720	49,238	27,390	1,882	1,882
Doosan Bobcat China Co., Ltd	95,933	48,957	27,390	1,891	1,891
Doosan Bobcat Korea Co., Ltd. and its subsidiaries:	758,612	428,181	242,714	17,601	16,859
Doosan Bobcat India Private Ltd.	122,928	82,204	36,283	(776)	(776)
Doosan Mottrol Co., Ltd. and its subsidiaries:	217,603	65,867	50,240	1,067	859
Doosan Mottrol China Jiangyin Co., Ltd.	74,000	24,664	28,145	2,213	2,213

1.3 Changes in Scope of Consolidation

Changes in the scope of consolidation for each of the three-month periods ended March 31, 2026 and 2025 are as follows:

Name of subsidiary	Three-month period ended March 31, 2026	
	Details	Reason
JSC Doosan International Russia	Excluded from the consolidation	Liquidation
Doosan Mottrol India Private Limited	Included in the consolidation	Establishment
Name of subsidiary	Three-month period ended March 31, 2025	
-	-	-

2. Material Accounting Policies

The material accounting policies applied in the preparation of these interim consolidated financial statements are set out below. These policies have been consistently applied to all the periods presented, unless otherwise stated.

2.1 Basis of Preparation

The Group maintains its accounting records in Korean won and prepares statutory financial statements in the Korean language (Hangul) in accordance with International Financial Reporting Standards as adopted by the Republic of Korea (KIFRS). The accompanying interim consolidated financial statements have been condensed, restructured, and translated into English from the Korean language financial statements. In the event of any differences in interpreting the financial statements or the independent auditor's review report thereon, the Korean version, which is used for regulatory reporting purposes, shall prevail.

The Group's interim consolidated financial statements for the three-month period ended March 31, 2026 have been prepared in accordance with KIFRS 1034 *Interim Financial Reporting*. These interim consolidated financial statements have been prepared in accordance with KIFRS which is effective or early adopted as of March 31, 2026.

(a) *New and amended standards and interpretations adopted by the Group*

The Group has applied the following standards and interpretations for the first time for their annual reporting period commencing January 1, 2026.

(1) *Amendments to KIFRS 1109 Financial Instruments and KIFRS 1107 Financial Instruments: Disclosures – Classification and Measurement of Financial Instruments*

The amendments to KIFRS 1109 and KIFRS 1107 - *Classification and Measurement of Financial Instruments* include:

- Clarifications of the requirements for the recognition and derecognition of financial assets and financial liabilities including the clarification that a financial liability is derecognized on the settlement date; and the introduction of an accounting policy choice (if specific conditions are met) to derecognize financial liabilities settled using an electronic payment system before the settlement date;
- additional guidance on how the contractual cash flows for financial assets with environmental, social and corporate governance (ESG) and similar features should be assessed;
- clarifications on what constitute non-recourse features and what are the characteristics of contractually linked instruments; and
- the introduction of disclosures for financial instruments with contingent features and additional disclosure requirements for equity instruments measured at fair value through other comprehensive income (OCI).

The amendments do not have any material impact on the Group's interim consolidated financial statements.

2.1 Basis of Preparation (cont'd)

(2) *Annual Improvements to KIFRS - Volume 11*

Annual Improvements to KIFRS - Volume 11 have been announced for the purpose of improving consistency of requirements set out in each standard, enhancing clarity, and providing better understanding of the amendments.

- Amendments to KIFRS 1101 *First-time adoption of KIFRS: Hedge accounting by a first-time adopter*
- Amendments to KIFRS 1107 *Financial Instruments: Disclosures: Gain or loss on derecognition, Guidance for application of amendments in practice*
- Amendments to KIFRS 1109 *Financial Instruments: Accounting for derecognition of lease liabilities and definition of transaction prices*
- Amendments to KIFRS 1110 *Consolidated Financial Statements: Determination of a 'de facto agent'*
- Amendments to KIFRS 1007 *Statement of Cash Flows: Cost Method*

The amendments do not have any material impact on the Group's interim consolidated financial statements.

(3) *Amendments to KIFRS 1109 Financial Instruments and KIFRS 1107 Financial Instruments: Disclosures – Contracts Referencing Nature-Dependent Electricity*

Amendments to KIFRS 1109 and 1107 related to contracts referencing nature-dependent electricity have been issued. The key amendments are as follows:

- clarification of the application of the "own-use" requirements to contracts within the scope of the amendments;
- amendment to the designation requirements for a hedged item in cash flow hedging relationships for contracts within the scope; and
- addition of new disclosure requirements to enable investors to understand the effects of these contracts on an entity's financial performance and cash flows.

The amendments do not have any material impact on the Group's interim consolidated financial statements.

2.1 Basis of Preparation (cont'd)

(b) *New and amended standards and interpretations not yet adopted by the Group*

The following standards and interpretations have been issued or amended but have not yet been adopted, as their effective dates have not yet commenced.

(1) *KIFRS 1118 Presentation and Disclosure in Financial Statements*

KIFRS 1118 *Presentation and Disclosure in Financial Statements* replaces KIFRS 1001 *Presentation of Financial Statements*. KIFRS 1118 is expected to enhance the comparability of financial performance between similar entities by providing information that is more useful for users in analyzing and comparing an entity's performance, with a particular focus on the statement of profit or loss.

KIFRS 1118 is effective for annual reporting periods beginning on or after January 1, 2027, with early adoption permitted. As the Group is required to apply this standard retrospectively in accordance with KIFRS 1008 *Accounting Policies, Changes in Accounting Estimates and Errors*, comparative information for the financial year ending December 31, 2027 must be restated in accordance with KIFRS 1118.

When the Group prepares its financial statements under KIFRS 1118, the major accounting policies expected to result in significant differences from the current financial statements are as follows. These matters do not include all possible differences that may incur in the future and are subject to change based on further analysis.

1) *Changes in the Presentation of the Statement of Profit or Loss*

KIFRS 1118 requires all income and expenses included in the statement of profit or loss to be classified into one of five categories: operating, investing, financing, income tax and discontinued operations. Under this standard, the operating category is a residual category, therefore, it includes all items not required to be classified in one of the other four categories.

For the purposes of classifying its income and expenses into the categories required by KIFRS 1118, the Group will need to assess whether it has a "main business activity" of investing in assets or providing financing to customers. If so, the entity is required to classify some items of income and expenses in the operating category that would otherwise have been classified in the investing or financing category. Resultant operating profit or loss differs significantly from operating profit or loss under current KIFRS 1001, which is defined as revenue less cost of sales and selling and administrative expenses.

KIFRS 1118 requires entities to disclose, in the notes, operating profit or loss as determined under KIFRS 1001, as well as reconciliations explaining the differences between operating profit or loss under KIFRS 1118 and that under KIFRS 1001.

2.1 Basis of Preparation (cont'd)

In addition, KIFRS 1118 requires an entity to present in the statement of profit or loss “operating profit or loss” which comprises all income and expenses classified within the operating category, “profit or loss before financing and income tax” which comprises operating profit or loss and all income and expenses classified in the investing category, and “profit or loss.” However, if the Group provides financing to customers as a main business activity, it will be prohibited from presenting “profit or loss before financing and income tax” depending on the entity’s accounting policy choice.

2) Introduction of Disclosures on Management-defined Performance Measures

KIFRS 1118 introduces the concept of a management-defined performance measure (MPM) which it defines as a subtotal of income and expenses that are not listed in paragraph 118 of KIFRS 1118, or specifically required to be presented or disclosed by KIFRS Accounting Standards, which an entity uses in public communications outside financial statements, to communicate management’s view of an aspect of the financial performance of the entity as a whole to users. When MPMs are presented, an entity is required to disclose an explanation of why management believes that the MPM provides useful information about the entity’s financial performance, how the MPM is calculated, a reconciliation to the most directly comparable subtotal specified in KIFRS 1118, as well as the income tax effect and the effect on non-controlling interests for each reconciling item.

3) Changes in Cash Flow Classification

KIFRS 1118 introduces consequential amendments to KIFRS 1007 *Statement of Cash Flows*. The amendments require all entities to use the operating profit subtotal as the starting point for determining cash flows from operating activities under the indirect method rather than the current use of profit or loss, and remove the optionality around the classification of cash flows from dividends and interest in the statement of cash flows.

The Group has not yet applied KIFRS 1118, as the mandatory effective date has not been reached. The Group plans to report its first interim financial statements for the reporting period ending December 31, 2027 in accordance with KIFRS 1118. The Group is undertaking the establishment of its financial statement closing system reflecting the new classification of revenue and expenses, as well as ongoing system consistency validation and preparations for parallel closing.

2.2 Material Accounting Policies

Material accounting policies and method of computation adopted in the preparation of the interim consolidated financial statements are consistent with those followed in the preparation of the consolidated financial statements for the year ended December 31, 2025, except for the adoption of new and amended standards and interpretations described in Note 2.1(a) and the note stated below.

2.2.1 Income Tax Expense

Income tax expense for the interim period is recognized based on the best estimate of the weighted average annual income tax rate expected for the full financial year. The estimated average annual tax rate is applied to the pre-tax income for the interim period.

3. Critical Accounting Estimates and Assumptions

The Group makes estimates and assumptions concerning the future. Estimates and assumptions are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the current circumstances. Actual results may differ from these estimates.

Material accounting estimates and assumptions applied in the preparation of these interim consolidated financial statements are the same as those applied to the consolidated financial statements for the year ended December 31, 2025, except for the estimates used to determine income tax expense.

4. Financial Risk Management

4.1 Financial Risk Factors

The Group's financial risk management focuses on improving financial structure and efficiency of liquidity management for stable and consistent financial performance of the Group by minimizing market risk, credit risk and liquidity risk.

The Group's financial risk management activities are mainly carried out by its treasury function, with the cooperation of the Group's other functions, to identify, assess, and hedge financial risks based on financial risk management policies and to monitor potential impacts of financial risks regularly.

4.1.1 Market Risk

(1) Foreign exchange risk

The Group operates internationally and is exposed to foreign exchange risk arising from foreign currency transactions. Foreign exchange risk arises from recognized assets and liabilities and net investments in foreign entities.

Foreign currency risk is managed based on the Group's policy on foreign currencies and the Group's key strategy for managing this risk is to reduce the volatility of financial results arising from fluctuations in foreign exchange rates.

The Group's financial assets and liabilities exposed to foreign exchange risk as of March 31, 2026 and December 31, 2025 are as follows (in thousands of USD):

	March 31, 2026				
	USD	EUR	GBP	Others ¹	Total
Financial assets	\$ 572,824	\$ 145,386	\$ 39,175	\$ 66,214	\$ 823,599
Financial liabilities	(583,016)	(66,334)	(14,445)	(70,010)	(733,805)
Net	<u>\$ (10,192)</u>	<u>\$ 79,052</u>	<u>\$ 24,730</u>	<u>\$ (3,796)</u>	<u>\$ 89,794</u>

	December 31, 2025				
	USD	EUR	GBP	Others ¹	Total
Financial assets	\$ 543,494	\$ 197,312	\$ 20,613	\$ 49,632	\$ 811,051
Financial liabilities	(601,219)	(69,441)	(13,831)	(59,919)	(744,410)
Net	<u>\$ (57,725)</u>	<u>\$ 127,871</u>	<u>\$ 6,782</u>	<u>\$ (10,287)</u>	<u>\$ 66,641</u>

¹ Others are assets and liabilities denominated in foreign currencies other than USD, EUR and GBP.

4.1.1 Market Risk (cont'd)

The table below summarizes the impact of weakened/strengthened functional currency on the Group's profit before income tax expense for the period (in thousands of USD). The analysis is based on the assumption that the functional currency has weakened/strengthened by 10% against the respective foreign currencies above with all other variables held constant.

	Impact on the profit before income tax estimated for			
	Three-month period ended		Year ended	
	March 31, 2026		December 31, 2025	
	10% increase in foreign exchange currency rate	10% decrease in foreign exchange currency rate	10% increase in foreign exchange currency rate	10% decrease in foreign exchange currency rate
Profit (loss) before tax	\$ 8,979	\$ (8,979)	\$ 6,664	\$ (6,664)

(2) Interest rate risk

Interest rate risk is defined as the risk that the interest income or expenses arising from deposits and borrowings will fluctuate because of changes in future market interest rate. The interest rate risk mainly arises from floating rate deposits and borrowings.

The Group manages interest rate risk through various activities. These include minimizing external borrowings by utilizing internal fund availability, reducing borrowings with higher interest rates, improving maturity structure of borrowings, maintaining appropriate balance between floating rate and fixed rate, and a regular monitoring of market trend and developing action plans.

Financial assets and liabilities with floating interest rates exposed to interest rate risk as of March 31, 2026 and December 31, 2025 are as follows (in thousands of USD). However, financial liabilities invested in derivative products for the purpose of hedging risk of interest fluctuations are excluded (see Note 8).

	March 31, 2026	December 31, 2025
Financial assets	\$ 127,037	\$ 131,345
Financial liabilities	970,527	971,615
Net financial assets (liabilities)	\$ (843,490)	\$ (840,270)

The table below summarizes the impact of increases/decreases of interest rate on the Group's profit before income tax expense for the period. The analysis is based on the assumption that the interest rate has increased/decreased by 1% (100 basis points) with all other variables held constant (in thousands of USD):

	Impact on the profit before income tax estimated for			
	Three-month period ended		Year ended	
	March 31, 2026		December 31, 2025	
	100 bp increase	100 bp decrease	100 bp increase	100 bp decrease
Profit (loss) before tax	\$ (8,435)	\$ 8,435	\$ (8,403)	\$ 8,403

4.1.2 Credit Risk

Credit risk arises during the normal course of transactions and investing activities where customers or other parties are unable to meet contractual obligations. The Group sets out and monitors credit limits for its customers and counterparts on a periodic basis considering financial conditions, historical experiences and other factors.

Credit risk arises from cash and cash equivalents, derivatives and deposits in banks and financial institutions, as well as the Group's receivables. Main objectives of credit risk management are to efficiently manage credit risk based on the Group's credit policies, to promptly support decision-making processes and to minimize financial losses through safeguarding receivables.

An allowance for doubtful accounts is specifically recognized for the receivables with impairment indicators individually identified. The Group uses the simplified approach to recognize the loss allowance for lifetime expected credit loss for a group of receivables with similar credit-risk nature that are not individually significant.

Maximum exposures of financial assets of the Group exposed to credit risk as of March 31, 2026 and December 31, 2025 are as follows (in thousands of USD):

	<u>March 31, 2026</u>	<u>December 31, 2025</u>
Cash and cash equivalents	\$ 1,477,289	\$ 1,389,744
Short-term financial instruments ¹	5,505	5,896
Trade and other receivables	426,698	449,260
Long-term financial instruments ²	686	752
Long-term financial investments ³	7,011	7,015
Long-term other receivables	5,606	4,939
Derivative assets	447	439
Long-term derivative assets	4,880	1,501
Other assets (current and non-current)	19,398	8,926
	<u>\$ 1,947,520</u>	<u>\$ 1,868,472</u>

¹ Short-term financial instruments include deposits restricted in use in relation to Win-win growth fund.

² Long-term financial instruments include deposits restricted in use in relation to government bids, and deposits pledged as collaterals in relation to sublease deposits.

³ Among the long-term financial investments, equity instruments were excluded from the exposure to credit risk.

In addition to the above, the maximum amounts of payment guarantees (see Note 33) of the Group upon a guaranteed party's claim based on the guarantee arrangement are exposed to credit risk.

4.1.2 Credit Risk (cont'd)

The aging analysis of the Group's trade and other receivables as of March 31, 2026 and December 31, 2025 is as follows (in thousands of USD):

	March 31, 2026						
	Individually impaired receivables	Receivables assessed for impairment on a collective basis					Total
		Within due	0-3 months	3-6 months	6-12 months	Over 12 months	
Trade receivables	\$ 2,284	\$ 330,660	\$ 73,706	\$ 4,356	\$ 4,157	\$ 4,166	\$ 419,329
Other receivables	1,515	9,407	2,996	357	229	5	14,509
Accrued income	109	-	12	-	-	-	121
Short-term loans	9	29	-	-	-	-	38
Long-term other receivables	-	4,637	-	-	-	-	4,637
Long-term loans	859	110	-	-	-	-	969
	<u>\$ 4,776</u>	<u>\$ 344,843</u>	<u>\$ 76,714</u>	<u>\$ 4,713</u>	<u>\$ 4,386</u>	<u>\$ 4,171</u>	<u>\$ 439,603</u>

	December 31, 2025						
	Individually impaired receivables	Receivables assessed for impairment on a collective basis					Total
		Within due	0-3 months	3-6 months	6-12 months	Over 12 months	
Trade receivables	\$ 3,201	\$ 349,859	\$ 70,758	\$ 6,845	\$ 2,493	\$ 6,101	\$ 439,257
Other receivables	1,589	12,337	3,178	654	6	-	17,764
Accrued income	1,011	131	25	-	-	-	1,167
Short-term loans	-	41	-	-	-	-	41
Long-term other receivables	-	4,815	-	-	-	-	4,815
Long-term loans	-	124	-	-	-	-	124
	<u>\$ 5,801</u>	<u>\$ 367,307</u>	<u>\$ 73,961</u>	<u>\$ 7,499</u>	<u>\$ 2,499</u>	<u>\$ 6,101</u>	<u>\$ 463,168</u>

Receivables with specific impairment indicators such as insolvency and bankruptcy are individually assessed using appropriate allowance rates. A group of financial assets with similar credit risk natures that are not individually significant is assessed on expected credit losses based on aging analysis and the credit risk characteristics.

4.1.2 Credit Risk (cont'd)

The aging analysis on the Group's allowance for doubtful accounts for trade and other receivables as of March 31, 2026 and December 31, 2025 is as follows (in thousands of USD):

		March 31, 2026						
		Allowance for doubtful accounts for individually impaired receivables	Allowance for doubtful accounts assessed for impairment on a collective basis				Total	
			Within due	0-3 months	3-6 months	6-12 months		Over 12 months
Trade receivables	\$ 2,275	\$ 371	\$ 387	\$ 164	\$ 336	\$ 2,760	\$ 6,293	
Other receivables	942	17	13	10	23	1	1,006	
	<u>\$ 3,217</u>	<u>\$ 388</u>	<u>\$ 400</u>	<u>\$ 174</u>	<u>\$ 359</u>	<u>\$ 2,761</u>	<u>\$ 7,299</u>	

		December 31, 2025						
		Allowance for doubtful accounts for individually impaired receivables	Allowance for doubtful accounts assessed for impairment on a collective basis				Total	
			Within due	0-3 months	3-6 months	6-12 months		Over 12 months
Trade receivables	\$ 2,890	\$ 254	\$ 234	\$ 270	\$ 518	\$ 3,762	\$ 7,928	
Other receivables	995	4	18	23	1	-	1,041	
	<u>\$ 3,885</u>	<u>\$ 258</u>	<u>\$ 252</u>	<u>\$ 293</u>	<u>\$ 519</u>	<u>\$ 3,762</u>	<u>\$ 8,969</u>	

4.1.3 Liquidity Risk

Liquidity risk refers to the risk that the Group may encounter difficulties in meeting its obligations to repay financial liabilities or obtain additional funding for its normal business operation due to liquidity shortage.

The Group secures and maintains the appropriate level of liquidity volume and accordingly manages the liquidity risk in advance by forecasting the projected cash flows from operating, investing and financing activities periodically.

Details of the annual repayment schedule of financial liabilities (except derivatives) as of March 31, 2026 and December 31, 2025 are as follows (in thousands of USD):

March 31, 2026						
Book value	Contractual nominal cash flows					
	Total	Less than 1 year	1-2 years	2-5 years	More than 5 years	
Trade payables	\$ 906,080	\$ 906,080	\$ 906,080	\$ -	\$ -	\$ -
Other payables (current and non-current)	595,965	595,965	579,843	11,726	1,936	2,460
Other current liabilities	4,171	4,171	4,171	-	-	-
Borrowings	990,664	1,178,022	228,221	87,993	790,609	71,199
Lease liabilities	112,080	122,690	40,983	30,161	48,986	2,560
Bonds	49,822	52,496	1,997	50,499	-	-
Sales and leaseback liabilities	15,199	17,979	5,210	3,065	7,266	2,438
	\$ 2,673,981	\$ 2,877,403	\$ 1,766,505	\$ 183,444	\$ 848,797	\$ 78,657

December 31, 2025						
Book value	Contractual nominal cash flows					
	Total	Less than 1 year	1-2 years	2-5 years	More than 5 years	
Trade payables	\$ 760,063	\$ 760,063	\$ 760,063	\$ -	\$ -	\$ -
Other payables (current and non-current)	623,856	623,856	607,164	11,665	2,357	2,670
Other current liabilities	4,293	4,293	4,293	-	-	-
Borrowings	984,137	1,161,455	186,785	83,472	780,621	110,577
Lease liabilities	115,243	125,985	41,591	30,372	50,704	3,318
Bonds	49,785	53,160	2,107	51,053	-	-
Sales and leaseback liabilities	44,306	47,316	12,311	10,556	18,642	5,807
	\$ 2,581,683	\$ 2,776,128	\$ 1,614,314	\$ 187,118	\$ 852,324	\$ 122,372

The amounts of financial liabilities by remaining maturity included in the above represent undiscounted contractual nominal cash flows (including interest expenses), assuming the earliest period in which the Group can be required to pay, and therefore differ from the financial liabilities recognized in the consolidated statements of financial position. In addition, apart from the financial liabilities above, the maximum exposure related to the financial guarantees provided by the Group as of March 31, 2026 is discussed in Note 33.

4.2 Capital Risk Management

The Group's objectives in managing capital are to safeguard the Group's ability to continue as a going concern, so the Group can continue to provide returns for shareholders and benefits for other stakeholders, and to maintain an optimal capital structure to reduce the cost of capital.

In order to maintain or adjust the capital structure, the Group may adjust the amount of dividends paid to shareholders, return capital to shareholders, issue new shares or sell assets to reduce debt. Consistent with others in the industry, the Group monitors capital on the basis of the debt-to-equity ratio which is calculated by dividing total liabilities by total equity in the financial statements.

Debt-to-equity ratios as of March 31, 2026 and December 31, 2025 are as follows (in thousands of USD):

	<u>March 31, 2026</u>		<u>December 31, 2025</u>
Debt	\$ 3,648,037	\$	3,546,871
Equity	4,998,232		5,011,583
Debt-to-equity ratio	<u>72.99%</u>		<u>70.77%</u>

5. Financial Instruments by Category

5.1 Carrying Amounts of Financial Instruments by Category

The classification of financial assets and liabilities by category as of March 31, 2026 and December 31, 2025 is as follows (in thousands of USD):

	March 31, 2026				Total
	Financial assets at amortized cost	Financial assets at fair value through profit or loss	Financial assets at fair value through other comprehensive income	Other financial assets ¹	
Assets:					
Cash and cash equivalents	\$ 1,477,289	\$ -	\$ -	\$ -	1,477,289
Short-term financial instruments	5,505	-	-	-	5,505
Trade and other receivables	404,191	-	22,507	-	426,698
Derivative assets (current and non-current)	-	778	-	4,549	5,327
Long-term other receivables	5,606	-	-	-	5,606
Long-term financial instruments	686	-	-	-	686
Long-term financial investments	-	9,362	-	-	9,362
Other assets (current and non-current)	19,398	-	-	-	19,398
	<u>\$ 1,912,675</u>	<u>\$ 10,140</u>	<u>\$ 22,507</u>	<u>\$ 4,549</u>	<u>\$ 1,949,871</u>

	March 31, 2026		Total
	Financial liabilities at amortized cost	Other financial liabilities ¹	
Liabilities:			
Trade and other payables	\$ 1,485,923	\$ -	1,485,923
Bonds	49,822	-	49,822
Borrowings	990,664	-	990,664
Derivative liabilities (current and non-current)	-	1,416	1,416
Sales and leaseback liabilities (current and non-current)	15,199	-	15,199
Other current liabilities	4,171	-	4,171
Other non-current payables	16,122	-	16,122
Financial guarantee liability	-	29,580	29,580
Lease liabilities (current and non-current)	-	112,080	112,080
	<u>\$ 2,561,901</u>	<u>\$ 143,076</u>	<u>\$ 2,704,977</u>

¹ Including lease liabilities that are not subject to the categories of financial liabilities, derivative instruments used for hedging, etc.

5.1 Carrying Amounts of Financial Instruments by Category (cont'd)

	December 31, 2025				
	Financial assets at amortized cost	Financial assets at fair value through profit or loss	Financial assets at fair value through other comprehensive income	Other Financial Assets ¹	Total
Assets:					
Cash and cash equivalents	\$ 1,389,744	\$ -	\$ -	\$ -	1,389,744
Short-term financial instruments	5,896	-	-	-	5,896
Trade and other receivables	384,670	-	64,590	-	449,260
Derivative assets (current and non-current)	-	91	-	1,849	1,940
Long-term other receivables	4,939	-	-	-	4,939
Long-term financial instruments	752	-	-	-	752
Long-term financial investments	-	9,367	-	-	9,367
Other non-current assets	8,926	-	-	-	8,926
	<u>\$ 1,794,927</u>	<u>\$ 9,458</u>	<u>\$ 64,590</u>	<u>\$ 1,849</u>	<u>\$ 1,870,824</u>

	December 31, 2025		
	Financial liabilities at amortized cost	Other financial liabilities ¹	Total
Liabilities:			
Trade and other payables	\$ 1,367,227	\$ -	\$ 1,367,227
Bonds	49,785	-	49,785
Borrowings	984,137	-	984,137
Sales and leaseback liabilities (current and non-current)	44,306	-	44,306
Other current liabilities	4,293	-	4,293
Other non-current payables	16,692	-	16,692
Financial guarantee liability	-	27,394	27,394
Lease liabilities (current and non-current)	-	115,243	115,243
	<u>\$ 2,466,440</u>	<u>\$ 142,637</u>	<u>\$ 2,609,077</u>

¹ Including lease liabilities that are not subject to the categories of financial liabilities, derivative instruments used for hedging, etc.

For the three-month period ended March 31, 2026, there have been no significant changes in the business and economic environment affecting the fair value of the Group's financial assets and liabilities.

5.2 Fair Value Hierarchy

The fair value hierarchy classifications of the financial instruments that are measured at fair value as of March 31, 2026 and December 31, 2025 are as follows (in thousands of USD):

	March 31, 2026			
	Level 1 ¹	Level 2 ¹	Level 3 ¹	Total
Financial assets:				
Financial assets at fair value through profit or loss	\$ -	\$ 778	\$ 9,362	\$ 10,140
Financial assets at fair value through other comprehensive income	-	22,507	-	22,507
Other financial assets (Hedging derivatives)	-	4,549	-	4,549
	<u>\$ -</u>	<u>\$ 27,834</u>	<u>\$ 9,362</u>	<u>\$ 37,196</u>
Financial liabilities:				
Financial liabilities at fair value through profit or loss	\$ -	\$ -	\$ -	-
Other financial liabilities (Hedging derivatives)	-	1,416	-	1,416
	<u>\$ -</u>	<u>\$ 1,416</u>	<u>\$ -</u>	<u>\$ 1,416</u>
	December 31, 2025			
	Level 1 ¹	Level 2 ¹	Level 3 ¹	Total
Financial assets:				
Financial assets at fair value through profit or loss	\$ -	\$ 91	\$ 9,367	\$ 9,458
Financial assets at fair value through other comprehensive income	-	64,590	-	64,590
Other financial assets (Hedging derivatives)	-	1,849	-	1,849
	<u>\$ -</u>	<u>\$ 66,530</u>	<u>\$ 9,367</u>	<u>\$ 75,897</u>
Financial liabilities:				
Financial liabilities at fair value through profit or loss	\$ -	\$ -	\$ -	-
Other financial liabilities (Hedging derivatives)	-	-	-	-
	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

¹ Level 1 – Quoted prices (unadjusted) in active markets for identical assets or liabilities.

Level 2 – All inputs other than quoted prices included in level 1 that are observable (either directly that is, prices, or indirectly that is, derived from prices) for the asset or liability.

Level 3 – Unobservable inputs for the asset or liability.

However, financial assets and financial liabilities for which the carrying amount is a reasonable approximation of fair value have been excluded from fair value disclosure.

5.3 Changes in Fair Value of Level 3 Financial Instruments

Changes in level 3 financial instruments measured at fair value for the three-month periods ended March 31, 2026 are as follows (in thousands of USD):

	Three-month period ended March 31, 2026			
	Beginning	Fair value evaluation	Others ¹	Ending
Financial assets at fair value through profit or loss	\$ 9,367	\$ 1	\$ (6)	\$ 9,362

¹ Others include effect of foreign exchange translation, etc.

5.4 Net Gains or Losses by Category of Financial Instruments

Net gains or losses of each category of financial instruments for each of the three-month periods ended March 31, 2026 and 2025 are as follows (in thousands of USD):

	Three-month period ended March 31, 2026						Other comprehensive loss
	Profit (loss) for the period						
	Interest income (expense)	Bad debt expense	Loss on disposal	Gain on derivatives	Gain on valuation	Others	
Financial assets:							
Financial assets at amortized cost	\$ 7,975	\$ 557	\$ -	\$ -	\$ -	\$ -	\$ -
Financial assets at fair value through profit or loss	-	-	(17)	705	1	-	-
Financial assets at fair value through other comprehensive income	-	-	(1,111)	-	-	-	-
Other financial assets (Hedging derivatives)	-	-	-	-	-	-	(1,195)
	<u>\$ 7,975</u>	<u>\$ 557</u>	<u>\$ (1,128)</u>	<u>\$ 705</u>	<u>\$ 1</u>	<u>\$ -</u>	<u>\$ (1,195)</u>
Financial liabilities:							
Financial liabilities at amortized cost	\$ (10,823)	\$ -	\$ -	\$ -	\$ -	\$ (1,100)	\$ -
Financial liabilities at fair value through profit or loss	-	-	-	-	-	-	-
Other financial liabilities	(1,577)	-	-	-	-	(80)	-
	<u>\$ (12,400)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ (1,180)</u>	<u>\$ -</u>

5.4 Net Gains or Losses by Category of Financial Instruments (cont'd)

	Three-month period ended March 31, 2025						Other comprehensive income
	Profit(loss) for the period						
	Interest income (expense)	Bad debt expense	Loss on disposal	Gain(loss) on derivatives	Gain on valuation	Others	
Financial assets:							
Financial assets at amortized cost	\$ 8,240	\$ 587	\$ -	\$ -	\$ -	\$ -	\$ -
Financial assets at fair value through profit or loss	-	-	-	46	1	-	-
Financial assets at fair value through OCI	-	-	(1,733)	-	-	-	-
Other financial assets (Hedging derivatives)	-	-	-	-	-	-	2,356
	<u>\$ 8,240</u>	<u>\$ 587</u>	<u>\$ (1,733)</u>	<u>\$ 46</u>	<u>\$ 1</u>	<u>\$ -</u>	<u>\$ 2,356</u>
Financial liabilities:							
Financial liabilities at amortized cost	\$ (16,987)	\$ -	\$ -	\$ -	\$ -	\$ (1,155)	\$ -
Financial liabilities at fair value through profit or loss	-	-	-	(14)	-	-	-
Other financial liabilities	(1,538)	-	-	-	-	(75)	-
	<u>\$ (18,525)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ (14)</u>	<u>\$ -</u>	<u>\$ (1,230)</u>	<u>\$ -</u>

Other comprehensive income and loss (before tax) stated above resulted solely from cash flow hedge derivatives.

In addition, foreign exchange differences arising from transactions in foreign currencies other than derivative contracts, including gain or loss from foreign exchange translation and transactions, resulted mainly from financial assets at amortized cost, financial assets at fair value through other comprehensive income and financial liabilities measured at amortized cost.

5.5 Offsetting Financial Assets and Financial Liabilities

The following table presents the recognized financial instruments subject to enforceable master netting arrangements and other similar agreements as of March 31, 2026 (in thousands of USD):

	Subject to application of master netting agreement		
	Gross amount of financial instruments recognized	Gross amount of financial instruments set off	Net amounts presented in the statement of financial position
Financial assets:			
Trade receivables	\$ 6,687	\$ (2,825)	\$ 3,862
Other receivables	233	(224)	9
	<u>\$ 6,920</u>	<u>\$ (3,049)</u>	<u>\$ 3,871</u>
Financial liabilities:			
Trade payables	\$ (12,919)	\$ 3,049	\$ (9,870)

6. Trade and Other Receivables

Trade and other receivables as of March 31, 2026 and December 31, 2025 are as follows (in thousands of USD):

	March 31, 2026		
	Gross	Allowance for doubtful accounts	Net
Current:			
Trade receivables	\$ 419,329	\$ (6,293)	\$ 413,036
Other receivables	14,509	(1,006)	13,503
Accrued income	121	-	121
Short-term loans	38	-	38
Subtotal	<u>433,997</u>	<u>(7,299)</u>	<u>426,698</u>
Non-current:			
Long-term other receivables	\$ 4,637	\$ -	\$ 4,637
Long-term loans	969	-	969
Subtotal	<u>5,606</u>	<u>-</u>	<u>5,606</u>
Total	<u>\$ 439,603</u>	<u>\$ (7,299)</u>	<u>\$ 432,304</u>
December 31, 2025			
	Gross	Allowance for doubtful accounts	Net
Current:			
Trade receivables	\$ 439,257	\$ (7,928)	\$ 431,329
Other receivables	17,764	(1,041)	16,723
Accrued income	1,167	-	1,167
Short-term loans	41	-	41
Subtotal	<u>458,229</u>	<u>(8,969)</u>	<u>449,260</u>
Non-current:			
Long-term other receivables	\$ 4,815	\$ -	\$ 4,815
Long-term loans	124	-	124
Subtotal	<u>4,939</u>	<u>-</u>	<u>4,939</u>
Total	<u>\$ 463,168</u>	<u>\$ (8,969)</u>	<u>\$ 454,199</u>

6. Trade and Other Receivables (cont'd)

Changes in allowance for doubtful accounts for each of the three-month periods ended March 31, 2026 and 2025 are as follows (in thousands of USD):

	Three-month period ended March 31, 2026		
	Trade receivables	Other receivables	Total
Beginning balance	\$ 7,928	\$ 1,041	\$ 8,969
Increase (reversal)	(565)	8	(557)
Write-off	(597)	(2)	(599)
Others	(473)	(41)	(514)
Ending balance	<u>\$ 6,293</u>	<u>\$ 1,006</u>	<u>\$ 7,299</u>

	Three-month period ended March 31, 2025		
	Trade receivables	Other receivables	Total
Beginning balance	\$ 6,619	\$ 64	\$ 6,683
Increase (reversal)	(564)	(23)	(587)
Write-off	(118)	-	(118)
Others	139	-	139
Ending balance	<u>\$ 6,076</u>	<u>\$ 41</u>	<u>\$ 6,117</u>

Past due receivables are considered impaired. An allowance for doubtful accounts is recognized by applying a specifically established loss allowance ratio for the receivables with impairment indicators individually identified and by using an expected credit loss amount estimated based on credit risk characteristics and past due days for a group of financial assets with similar credit risk natures that are not individually significant. The allowance for doubtful accounts is included in selling and administrative expenses and other non-operating expenses in the consolidated statements of profit or loss.

7. Inventories

Inventories as of March 31, 2026 and December 31, 2025 are as follows (in thousands of USD):

	March 31, 2026		
	Acquisition cost	Valuation allowance	Net book value
Merchandise and finished goods	\$ 607,865	\$ (53,255)	\$ 554,610
Work in progress	99,774	(70)	99,704
Raw materials	481,508	(38,767)	442,741
Materials in transit	132,549	-	132,549
	<u>\$ 1,321,696</u>	<u>\$ (92,092)</u>	<u>\$ 1,229,604</u>

7. Inventories (cont'd)

	December 31, 2025		
	Acquisition cost	Valuation allowance	Net book value
Merchandise and finished goods	\$ 646,409	\$ (51,573)	\$ 594,836
Work in progress	32,680	(58)	32,622
Raw materials	474,934	(36,918)	438,016
Materials in transit	107,141	-	107,141
	<u>\$ 1,261,164</u>	<u>\$ (88,549)</u>	<u>\$ 1,172,615</u>

The cost of inventories recognized as expense and included in cost of sales for the three-month period ended March 31, 2026 amounts to \$ 1,069,970 thousand (March 31, 2025: \$ 1,043,860 thousand). Losses on inventory valuation included in cost of sales amount to \$ 3,543 thousand for the three-month period ended March 31, 2026 (March 31, 2025: \$ 6,998 thousand).

Meanwhile, certain inventories described above have been pledged as collateral in connection with the Groups' borrowings as of March 31, 2026 (see Notes 15 and 34).

8. Derivatives

The Group's derivative contracts are classified as follows:

Purpose	Type of derivative instruments	Description
Cash flow hedge	Foreign currency forward	A contract in order to avoid cash flow risk arising from forecasted sales in foreign currencies
	Foreign currency swap	A contract in order to avoid cash flow risk arising from changes in currency rate and interest rate of forecasted cash flows in foreign currencies
Trading	Interest rate swap	A contract in which an interest rate swap is entered into to avoid risk arising from future interest rate changes but hedge accounting is not applied

Details of the valuation of derivatives as of March 31, 2026 and December 31, 2025 are as follows (in thousands of respective currencies and in thousands of USD):

	March 31, 2026					
	Buy			Sell		
	Currency	Amount	Average contract exchange rate (in Korean won)/ interest rate	Currency	Amount	Average contract exchange rate (in Korean won)/ interest rate
Foreign currency forward	KRW	83,835,190	1,470.79	USD	57,000	1,470.79
Foreign currency swap	USD	50,000	SOFR+1.05%	KRW	68,575,000	4.42%
Interest rate swap	EUR	48,188	3M EURIBOR	EUR	48,188	2.47%

8. Derivatives (cont'd)

	March 31, 2026		
	Derivative assets (liabilities)	Gain on valuation of derivatives	Accumulated other comprehensive income (loss) ¹
Foreign currency forward	\$ (1,342)	\$ -	\$ (1,342)
Foreign currency swap	4,475	-	(213)
Interest rate swap	778	705	-
	<u>\$ 3,911</u>	<u>\$ 705</u>	<u>\$ (1,555)</u>

¹ Presenting the amount before taxes.

	December 31, 2025					
	Buy			Sell		
	Currency	Amount	Average contract exchange rate (in Korean won)/ interest rate	Currency	Amount	Average contract exchange rate (in Korean won)/ interest rate
Foreign currency forward	KRW	26,158,800	1,453.27	USD	18,000	1,453.27
Foreign currency swap	USD	50,000	SOFR+1.05%	KRW	68,575,000	4.42%
Interest rate swap	EUR	49,094	3M EURIBOR	EUR	49,094	2.47%

	December 31, 2025		
	Derivative assets (liabilities)	Gain on valuation of derivatives	Accumulated other comprehensive income (loss) ¹
Foreign currency forward	\$ 293	\$ -	\$ 293
Foreign currency swap	1,556	-	(653)
Interest rate swap	91	1,435	-
	<u>\$ 1,940</u>	<u>\$ 1,435</u>	<u>\$ (360)</u>

¹ Presenting the amount before taxes.

9. Property, Plant and Equipment

Changes in property, plant and equipment for each of the three-month periods ended March 31, 2026 and 2025 are as follows (in thousands of USD):

	Three-month period ended March 31, 2026							Total
	Land	Buildings	Machinery	Vehicles	Equipment	Construction in progress	Right-of-use assets	
Beginning	\$ 213,709	\$ 266,434	\$ 357,785	\$ 1,920	\$ 28,015	\$ 266,087	\$ 113,142	\$ 1,247,092
Acquisition / capital expenditure	-	996	3,685	184	1,045	25,170	10,591	41,671
Disposal / retirements	-	(26)	(829)	(6)	(90)	-	-	(951)
Depreciation	-	(3,800)	(23,023)	(241)	(2,870)	-	(10,142)	(40,076)
Reclassification to assets held for sale ¹	-	-	(42,063)	(492)	(624)	(137)	(2,089)	(45,405)
Transfer and others ²	(7,406)	89,034	7,576	13	(893)	(105,932)	(1,209)	(18,817)
Ending	\$ 206,303	\$ 352,638	\$ 303,131	\$ 1,378	\$ 24,583	\$ 185,188	\$ 110,293	\$ 1,183,514
Acquisition cost	\$ 206,303	\$ 515,266	\$ 889,624	\$ 6,432	\$ 114,751	\$ 185,414	\$ 234,003	\$ 2,151,793
Accumulated depreciation	-	(158,559)	(581,242)	(5,046)	(89,776)	-	(123,710)	(958,333)
Government grants	-	(1,097)	-	-	-	(226)	-	(1,323)
Accumulated impairment losses	-	(2,972)	(5,251)	(8)	(392)	-	-	(8,623)

¹ For the three-month period ended March 31, 2026, as a decision was made to dispose of the equity in the subsidiary, Rushlift GSE Limited, items marked above have been classified as assets held for sale (see Note 37).

² Including machinery that is transferred through sale and leaseback transactions but recognized as an asset held by the Group as it does not meet the criteria for derecognition.

	Three-month period ended March 31, 2025							Total
	Land	Buildings	Machinery	Vehicles	Equipment	Construction in progress	Right-of-use assets	
Beginning	\$ 191,029	\$ 257,906	\$ 359,377	\$ 2,006	\$ 31,980	\$ 159,158	\$ 122,768	\$ 1,124,224
Acquisition / capital expenditure	-	364	6,304	140	1,199	37,618	2,824	48,449
Disposal	-	-	(2,887)	-	(2)	-	-	(2,889)
Depreciation	-	(3,323)	(22,049)	(204)	(2,927)	-	(10,474)	(38,977)
Transfer and others ¹	1,304	1,594	17,768	(31)	(995)	(15,529)	960	5,071
Ending	\$ 192,333	\$ 256,541	\$ 358,513	\$ 1,911	\$ 29,255	\$ 181,247	\$ 116,078	\$ 1,135,878
Acquisition cost	\$ 192,333	\$ 404,658	\$ 923,643	\$ 7,546	\$ 112,916	\$ 181,335	\$ 226,100	\$ 2,048,531
Accumulated depreciation	-	(144,176)	(559,275)	(5,477)	(83,133)	-	(110,022)	(902,083)
Government grants	-	(1,082)	-	-	(8)	(88)	-	(1,178)
Accumulated impairment losses	-	(2,859)	(5,855)	(158)	(520)	-	-	(9,392)

¹ Including machinery that is transferred through sale and leaseback transactions but recognized as an asset held by the Group as it does not meet the criteria for derecognition.

9. Property, Plant and Equipment (cont'd)

After initial recognition, land is measured using a revaluation model. As of March 31, 2026, the carrying amount of land would be \$186,819 thousand if measured based on a cost model.

As of March 31, 2026, certain property, plant and equipment included above are pledged as collateral in relation to the borrowings (see Notes 15 and 34).

The classification of depreciation expenses for each of the three-month periods ended March 31, 2026 and 2025 is as follows (in thousands of USD):

	<u>Three-month period ended March 31, 2026</u>	<u>Three-month period ended March 31, 2025</u>
Cost of sales	\$ 32,602	\$ 31,520
Selling and administrative expenses	7,474	7,457
	<u>\$ 40,076</u>	<u>\$ 38,977</u>

10. Intangible Assets

Changes in intangible assets for each of the three-month periods ended March 31, 2026 and 2025 are as follows (in thousands of USD):

	<u>Three-month period ended March 31, 2026</u>					
	<u>Goodwill</u>	<u>Industrial rights</u>	<u>Development costs</u>	<u>Construction in progress</u>	<u>Others</u>	<u>Total</u>
Beginning	\$ 2,727,816	\$ 1,003,765	\$ 97,457	\$ 51,701	\$ 116,290	\$ 3,997,029
Internal development	-	-	7,473	-	-	7,473
Acquisition	-	22	-	6,043	3,949	10,014
Disposal / retirements	-	-	-	-	(66)	(66)
Amortization	-	(33)	(6,007)	-	(8,720)	(14,760)
Transfer and others	(32,807)	(9,134)	(778)	(32,646)	30,381	(44,984)
Ending	<u>\$ 2,695,009</u>	<u>\$ 994,620</u>	<u>\$ 98,145</u>	<u>\$ 25,098</u>	<u>\$ 141,834</u>	<u>\$ 3,954,706</u>
Acquisition cost	\$ 2,695,009	\$ 1,136,836	\$ 457,195	\$ 25,098	\$ 307,643	\$ 4,621,781
Accumulated amortization and impairment losses	-	(142,216)	(359,050)	-	(165,809)	(667,075)

10. Intangible Assets (cont'd)

	Three-month period ended March 31, 2025					
	Goodwill	Industrial rights	Development costs	Construction in progress	Others	Total
Beginning	\$ 2,592,213	\$ 962,228	\$ 99,802	\$ 70,842	\$ 75,736	\$ 3,800,821
Internal development	-	-	3,997	-	-	3,997
Acquisition	-	35	-	10,593	80	10,708
Disposal / retirements	-	-	-	(12)	(196)	(208)
Amortization	-	(32)	(5,912)	-	(7,980)	(13,924)
Reversal of impairment loss	-	-	323	-	-	323
Transfer and others	41,555	13,102	358	(56,877)	61,152	59,290
Ending	<u>\$ 2,633,768</u>	<u>\$ 975,333</u>	<u>\$ 98,568</u>	<u>\$ 24,546</u>	<u>\$ 128,792</u>	<u>\$ 3,861,007</u>
Acquisition cost	\$ 2,633,768	\$ 1,114,507	\$ 424,532	\$ 24,546	\$ 261,348	\$ 4,458,701
Accumulated amortization and impairment losses	-	(139,174)	(325,964)	-	(132,556)	(597,694)

As of March 31, 2026, the carrying amount of goodwill and other intangible assets with indefinite useful lives included in others above is \$3,690,686 thousand (March 31, 2025: \$3,732,685 thousand).

Some items of intangible assets stated above are pledged as collateral as of March 31, 2026 in connection with the Group's borrowings (see Notes 15 and 34).

10. Intangible Assets (cont'd)

Details of development costs as of March 31, 2026 are as follows (in thousands of USD):

		<u>Balance</u>	<u>Remaining amortization period (months)</u>
Compact product development (relating to new models and emission regulations)	Development in progress	\$ 38,115	
	Being amortized	46,377	43
Portable Power product development (relating to new models and emission regulations)	Development in progress	24	
	Being amortized	2,040	24
Forklift product development (relating to new models and emission regulations)	Development in progress	8,580	
	Being amortized	3,009	31
		<u>\$ 98,145</u>	

Classification of impairment losses (reversal) on intangible assets for each of the three-month periods ended March 31, 2026 and 2025 is as follows (in thousands of USD):

	<u>Three-month period ended March 31, 2026</u>	<u>Three-month period ended March 31, 2025</u>
Other non-operation income	\$ -	\$ (323)

Impairment losses (reversal) on intangible assets recognized as of March 31, 2026 and December 31, 2025 are as follows (in thousands of USD):

			<u>Accumulated impairment losses</u>	
	<u>Individual asset</u>	<u>Book value</u>	<u>March 31, 2026</u>	<u>December 31, 2025</u>
Development costs	eMEX Shells E32e, E19e and others	\$ -	\$ 1,247	\$ 1,279
	MEX 1-2T Upgrade and others	26	5,151	5,283
	CWL PL1 and others	260	2,096	2,150
	Next Generation Display and others	-	2,531	2,531
	Generators Stage V and others	308	321	329
	Electric ZT Mower	549	2,486	2,486
Industrial property rights	RYAN trademark right	-	4,943	4,943
	STEINER trademark right	-	2,500	2,500
Other intangible assets	Membership	781	150	158
	OEM MES project and others	-	125	132

10. Intangible Assets (cont'd)

The classification of amortization expenses for each of the three-month periods ended March 31, 2026 and 2025 is as follows (in thousands of USD):

	Three-month period ended March 31, 2026	Three-month period ended March 31, 2025
Cost of sales	\$ 7,744	\$ 7,609
Selling and administrative expenses	7,016	6,315
	\$ 14,760	\$ 13,924

Expenditures on research and development recognized as expenses amount to \$37,912 thousand for the three-month period ended March 31, 2026 (March 31, 2025: \$36,850 thousand).

11. Investment Properties

Changes in investment properties for each of the three-month periods ended March 31, 2026 and 2025 are as follows (in thousands of USD):

	Three-month period ended March 31, 2026		
	Land	Building	Total
Beginning	\$ 64,238	\$ 12,490	\$ 76,728
Depreciation	-	(226)	(226)
Others	(3,332)	(640)	(3,972)
Ending	\$ 60,906	\$ 11,624	\$ 72,530
Acquisition cost	\$ 60,906	\$ 17,715	\$ 78,621
Accumulated depreciation	-	(6,091)	(6,091)
	Three-month period ended March 31, 2025		
	Land	Building	Total
Beginning	\$ 62,704	\$ 13,175	\$ 75,879
Depreciation	-	(258)	(258)
Others	149	35	184
Ending	\$ 62,853	\$ 12,952	\$ 75,805
Acquisition cost	\$ 62,853	\$ 18,240	\$ 81,093
Accumulated depreciation	-	(5,288)	(5,288)

Rental income incurred from investment properties held by the Group for the three-month period ended March 31, 2026 amounts to \$836 thousand (March 31, 2025: \$762 thousand).

12. Investment in Associates

Investments in associates that are accounted for using the equity method as of March 31, 2026 and December 31, 2025 are as follows:

Associates	Principal business activity	Location	Fiscal year end	Percentages of ownership (%)	
				March 31, 2026	December 31, 2025
Ainstein AI, Inc. ¹	Manufacturing of electronic sensing devices and others	USA	December	9.09	9.09
Presto Lite Asia Co., Ltd.	Manufacturing of motors and generators	Korea	December	32.31	32.31
Doosan New Technology Investment Fund No. 1 ²	Other financial investments	Korea	December	19.80	19.80

¹ The Group is deemed to have significant influence over the entity as it has the right to make decisions in the entity's Board of Directors meeting.

² The Group is deemed to have significant influence over the entity by holding the right to make decisions in the general meeting of the Fund's members.

Details of investments in associates that are accounted for using the equity method as of March 31, 2026 and December 31, 2025 are as follows (in thousands of USD):

	Percentages of ownership (%)	March 31, 2026		
		Acquisition cost	Book value	Net asset value
Ainstein AI, Inc.	9.09	\$ 2,000	\$ 2,404	\$ 553
Presto Lite Asia Co., Ltd.	32.31	2,467	2,577	2,577
Doosan New Technology Investment Fund No. 1	19.80	8,138	7,307	7,307
		<u>\$ 12,605</u>	<u>\$ 12,288</u>	<u>\$ 10,437</u>
	Percentages of ownership (%)	December 31, 2025		
		Acquisition cost	Book value	Net asset value
Ainstein AI, Inc.	9.09	\$ 2,000	\$ 2,106	\$ 228
Presto Lite Asia Co., Ltd.	32.31	2,467	2,785	2,785
Doosan New Technology Investment Fund No. 1	19.80	6,962	6,566	6,566
		<u>\$ 11,429</u>	<u>\$ 11,457</u>	<u>\$ 9,579</u>

12. Investment in Associates (cont'd)

Changes in investments in associates for each of the three-month periods ended March 31, 2026 and 2025 are as follows (in thousands of USD):

Three-month period ended March 31, 2026						
	Beginning	Acquisition	Gain (loss) on equity method	Equity changes under equity method	Others	Ending
Ainstein AI, Inc.	\$ 2,106	\$ -	\$ 298	\$ -	\$ -	\$ 2,404
Presto Lite Asia Co., Ltd.	2,785	-	(65)	-	(143)	2,577
Doosan New Technology Investment Fund No. 1	6,566	1,176	(98)	(16)	(321)	7,307
	<u>\$ 11,457</u>	<u>\$ 1,176</u>	<u>\$ 135</u>	<u>\$ (16)</u>	<u>\$ (464)</u>	<u>\$ 12,288</u>

Three-month period ended March 31, 2025							
	Beginning	Acquisition	Gain (loss) on equity method	Equity changes under equity method	Dividends	Others	Ending
Ainstein AI, Inc.	\$ 1,991	\$ -	\$ 37	\$ -	\$ -	\$ -	\$ 2,028
Presto Lite Asia Co., Ltd.	2,616	-	3	-	(16)	6	2,609
Doosan New Technology Investment Fund No. 1	2,267	592	(86)	12	-	-	2,785
	<u>\$ 6,874</u>	<u>\$ 592</u>	<u>\$ (46)</u>	<u>\$ 12</u>	<u>\$ (16)</u>	<u>\$ 6</u>	<u>\$ 7,422</u>

The summarized financial information on associates as of March 31, 2026 and for the three-month period ended March 31, 2026 is as follows (in thousands of USD):

	March 31, 2026		Three-month period ended March 31, 2026		
	Assets	Liabilities	Sales	Profit (loss) for the period	Total comprehensive income (loss)
Ainstein AI, Inc.	\$ 7,523	\$ 1,444	\$ 3,366	\$ 3,284	\$ 3,284
Presto Lite Asia Co., Ltd.	10,457	2,482	1,451	(202)	(202)
Doosan New Technology Investment Fund No. 1	36,898	-	3	(497)	(497)

13. Lease

Changes in right-of-use assets for each of the three-month periods ended March 31, 2026 and 2025 are as follows (in thousands of USD):

	Three-month period ended March 31, 2026						
	Land	Buildings	Machinery	Vehicles	Tools	Equipment	Total
Beginning balance	\$ 7,525	\$ 89,110	\$ 6,103	\$ 6,278	\$ 14	\$ 4,112	\$ 113,142
Acquisition	-	7,305	1,050	2,168	-	68	10,591
Depreciation	(54)	(7,660)	(967)	(1,008)	(2)	(451)	(10,142)
Reclassification to assets held for sale ¹	-	(2,089)	-	-	-	-	(2,089)
Lease modification	-	3,076	-	-	-	-	3,076
Others	(158)	(3,910)	(5)	(241)	62	(33)	(4,285)
Ending balance	<u>\$ 7,313</u>	<u>\$ 85,832</u>	<u>\$ 6,181</u>	<u>\$ 7,197</u>	<u>\$ 74</u>	<u>\$ 3,696</u>	<u>\$ 110,293</u>
Acquisition cost	\$ 8,288	\$ 184,742	\$ 16,811	\$ 16,034	\$ 84	\$ 8,044	\$ 234,003
Accumulated depreciation	(975)	(98,910)	(10,630)	(8,837)	(10)	(4,348)	(123,710)

¹ For the three-month period ended March 31, 2026, as a decision was made to dispose of the equity in the subsidiary, Rushlift GSE Limited, right-of-use assets for certain buildings have been classified as assets held for sale (see Note 37).

	Three-month period ended March 31, 2025						
	Land	Buildings	Machinery	Vehicles	Tools	Equipment	Total
Beginning balance	\$ 7,497	\$ 101,273	\$ 6,795	\$ 5,430	\$ 1	\$ 1,772	\$ 122,768
Acquisition	-	1,899	-	692	23	210	2,824
Depreciation	(53)	(8,300)	(604)	(1,152)	(6)	(359)	(10,474)
Others	25	898	10	15	-	12	960
Ending balance	<u>\$ 7,469</u>	<u>\$ 95,770</u>	<u>\$ 6,201</u>	<u>\$ 4,985</u>	<u>\$ 18</u>	<u>\$ 1,635</u>	<u>\$ 116,078</u>
Acquisition cost	\$ 8,198	\$ 183,009	\$ 13,924	\$ 15,706	\$ 24	\$ 5,239	\$ 226,100
Accumulated depreciation	(729)	(87,239)	(7,723)	(10,721)	(6)	(3,604)	(110,022)

Changes in lease liabilities for each of the three-month periods ended March 31, 2026 and 2025 are as follows (in thousands of USD):

	Three-month period ended March 31, 2026	Three-month period ended March 31, 2025
Beginning balance	\$ 115,243	\$ 123,979
Lease payments	(11,277)	(10,371)
Acquisition of right-of-use assets	10,423	2,824
Interest expenses	1,577	1,538
Termination of lease agreement	(2,432)	(235)
Reclassification to liabilities held for sale ¹	(2,133)	-
Lease modification	2,832	-
Foreign exchange differences	(2,153)	933
Ending balance	<u>\$ 112,080</u>	<u>\$ 118,668</u>

¹ For the three-month period ended March 31, 2026, as a decision was made to dispose of the equity in the subsidiary, Rushlift GSE Limited, some lease liabilities have been classified as liabilities held for sale (see Note 37).

13. Lease (cont'd)

The classification of depreciation expenses of right-of-use assets for each of the three-month periods ended March 31, 2026 and 2025 is as follows (in thousands of USD):

	Three-month period ended March 31, 2026	Three-month period ended March 31, 2025
Cost of sales	\$ 5,171	\$ 5,318
Selling and administrative expenses	4,971	5,156
	<u>\$ 10,142</u>	<u>\$ 10,474</u>

The maturity profiles of lease liabilities as of March 31, 2026 and December 31, 2025 are as follows (in thousands of USD):

	March 31, 2026				
	Contractual nominal cash flow				
	Total	Less than 1 year	Less than 2 years	Less than 5 years	More than 5 years
Lease liabilities	\$ 122,690	\$ 40,983	\$ 30,161	\$ 48,986	\$ 2,560

	December 31, 2025				
	Contractual nominal cash flow				
	Total	Less than 1 year	Less than 2 years	Less than 5 years	More than 5 years
Lease liabilities	\$ 125,985	\$ 41,591	\$ 30,372	\$ 50,704	\$ 3,318

Expenditures on short-term leases or leases of low-value assets which are not included in the Group's right-of-use assets for each of the three-month periods ended March 31, 2026 and 2025 are as follows (in thousands of USD):

	Three-month period ended March 31, 2026	Three-month period ended March 31, 2025
Cost of sales	\$ 43	\$ 77
Selling and administrative expenses	1,667	1,491
	<u>\$ 1,710</u>	<u>\$ 1,568</u>

13. Lease (cont'd)

The total cash outflows for leases for each of the three-month periods ended March 31, 2026 and 2025 are as follows (in thousands of USD):

	Three-month period ended March 31, 2026	Three-month period ended March 31, 2025
Lease liabilities	\$ 11,277	\$ 10,371
Lease payments on short-term leases and leases of low-value assets	1,710	1,568
	<u>\$ 12,987</u>	<u>\$ 11,939</u>

14. Trade and Other Payables

Trade and other payables as of March 31, 2026 and December 31, 2025 are as follows (in thousands of USD):

	<u>March 31, 2026</u>	<u>December 31, 2025</u>
Current:		
Trade payables	\$ 906,080	\$ 760,063
Other payables	41,128	63,624
Accrued expenses	507,082	543,540
Dividends Payable	31,633	-
	<u>\$ 1,485,923</u>	<u>\$ 1,367,227</u>
Non-current:		
Other payables	\$ 250	\$ 263
Accrued expenses	11,726	11,665
Leasehold deposits received	4,146	4,764
	<u>\$ 16,122</u>	<u>\$ 16,692</u>

15. Borrowings

Bonds as of March 31, 2026 and December 31, 2025 are as follows (in thousands of USD):

<u>Category</u>	<u>Annual interest rate</u>	<u>March 31, 2026</u>	<u>December 31, 2025</u>
Private bonds	SOFR+1.05%	\$ 50,000	\$ 50,000
Less: discount on issuance of bonds		(178)	(215)
Total		<u>\$ 49,822</u>	<u>\$ 49,785</u>

Borrowings as of March 31, 2026 and December 31, 2025 are as follows (in thousands of USD):

1) Short-term Borrowings

<u>Lender</u>	<u>Annual interest rate</u>	<u>March 31, 2026</u>	<u>December 31, 2025</u>
SB China	2.60%	\$ 14,451	\$ 9,001
Woori China	2.50%	7,225	7,135
SB China	2.60%	5,058	3,394
Yes/Sundaram ²	-	1,727	1,976
Hana Bank	6M MOR+1.84%	9,911	10,454
Kookmin Bank	CD 3M+1.74%	13,215	13,938
Woori ¹	CD 3M+1.60%	6,608	6,969
Woori ¹	CD 3M+1.60%	9,911	-
Woori China ¹	LPR 1Y-0.45%	4,191	1,427
		<u>\$ 72,297</u>	<u>\$ 54,294</u>

¹ Collateral is provided in relation to borrowings marked above (see Note 34).

² The Group provides guarantees to financial institutions in relation to the Dealer's default under the Dealer financing agreement. Accordingly, the borrowings are recognized as the requirements for writing off trade receivables are not met.

15. Borrowings (cont'd)

2) Long-term Borrowings

Lender	Annual interest rate	March 31, 2026	December 31, 2025
Syndicated lenders ¹	3M SOFR+2.00%	\$ 718,085	\$ 719,912
CSOB ¹	EURIBOR+1.40%	110,293	115,304
Mizuho Bank	CD91D+1.50%	26,431	27,877
NongHyup Bank ¹	3M MOR+1.22%	26,431	27,877
Shinhan Bank ¹	CD 3M+1.80%	33,038	34,845
Shinhan Bank Japan ¹	Japan ST Prime Lending Rate-0.58%	2,502	2,558
Korea Development Bank	6M KDB Bond+1.02%	9,911	10,454
Subtotal		926,691	938,827
Less: present value discount		(8,324)	(8,984)
		918,367	929,843
Less: current portion		(77,764)	(81,291)
Total		\$ 840,603	\$ 848,552

¹ Collateral is provided in relation to borrowings marked above (see Note 34).

16. Sales and Leaseback Liabilities

Sales and leaseback liabilities as of March 31, 2026 and December 31, 2025 are as follows (in thousands of USD):

Lender	Annual interest rate	March 31, 2026	December 31, 2025
HSBC	3.10% - 7.70%	\$ 12,650	\$ 32,681
Investec	7.68%	-	2,181
CMF	2.82% - 5.16%	441	566
Lombard	2.35% - 7.50%	2,108	8,878
Subtotal		15,199	44,306
Less: current portion		(4,316)	(11,347)
Total		\$ 10,883	\$ 32,959

For the three-month period ended March 31, 2026, as a decision was made to dispose of the equity in the subsidiary Rushlift GSE Limited, the sales and leaseback liabilities have been reclassified to liabilities held for sale (see Note 37).

17. Net Defined Benefit Liabilities

Details of net defined benefit liabilities recognized in the statements of financial position as of March 31, 2026 and December 31, 2025 are as follows (in thousands of USD):

	<u>March 31, 2026</u>	<u>December 31, 2025</u>
Present value of defined benefit obligations	\$ 443,735	\$ 443,628
Fair value of plan assets	(360,099)	(361,688)
Effects of asset ceiling	6,386	6,386
Net defined benefit liabilities	103,269	103,396
Net defined benefit assets	13,247	15,070

The components of retirement benefits presented on the statements of profit or loss for each of the three-month periods ended March 31, 2026 and 2025 are as follows (in thousands of USD):

	<u>Three-month period ended March 31, 2026</u>	<u>Three-month period ended March 31, 2025</u>
Current service cost	\$ 3,510	\$ 3,430
Net interest cost	1,089	1,296
	<u>\$ 4,599</u>	<u>\$ 4,726</u>

18. Provisions

The Group estimates provisions based on expected expenditures required to settle its obligations for product warranty, related after sales service activities, product-related obligations, and litigations, taking into account factors such as warranty period and historical experiences.

Changes in provisions for each of the three-month periods ended March 31, 2026 and 2025 are as follows (in thousands of USD):

	<u>Three-month period ended March 31, 2026</u>						
	<u>Beginning</u>	<u>Increase</u>	<u>Decrease</u>	<u>Others</u>	<u>Ending</u>	<u>Current</u>	<u>Non-current</u>
Warranty	\$ 120,499	\$ 31,258	\$ (29,715)	\$ (807)	\$ 121,235	\$ 74,789	\$ 46,446
Product liability	15,486	2,092	(237)	-	17,341	3,200	14,141
Litigation	1,389	255	-	(32)	1,612	1,612	-
Restructuring	423	-	(30)	(10)	383	383	-
Others	2,204	423	(408)	(224)	1,995	209	1,786
	<u>\$ 140,001</u>	<u>\$ 34,028</u>	<u>\$ (30,390)</u>	<u>\$ (1,073)</u>	<u>\$ 142,566</u>	<u>\$ 80,193</u>	<u>\$ 62,373</u>

	<u>Three-month period ended March 31, 2025</u>						
	<u>Beginning</u>	<u>Increase</u>	<u>Decrease</u>	<u>Others</u>	<u>Ending</u>	<u>Current</u>	<u>Non-current</u>
Warranty	\$ 138,951	\$ 4,293	\$ (11,355)	\$ 667	\$ 132,556	\$ 73,891	\$ 58,665
Product liability	20,695	1,150	(433)	-	21,412	4,100	17,312
Litigation	689	271	(179)	(175)	606	606	-
Restructuring	3,299	-	(1,060)	105	2,344	2,344	-
Others	1,880	45	(83)	62	1,904	237	1,667
	<u>\$ 165,514</u>	<u>\$ 5,759</u>	<u>\$ (13,110)</u>	<u>\$ 659</u>	<u>\$ 158,822</u>	<u>\$ 81,178</u>	<u>\$ 77,644</u>

19. Capital Stock and Capital Surplus

The Company, DBI, is authorized to issue up to 400,000,000 ordinary shares with a par value of KRW 500 per share. As of March 31, 2026, 95,856,065 ordinary shares are issued out of which 108,708 shares are treasury shares with restricted voting rights under the *Commercial Act* of the Republic of Korea. On February 27, 2025, the Company retired 4,393,101 shares of common stock using retained earnings, resulting in a discrepancy between the total par value of the outstanding shares and the paid-in capital as of March 31, 2026.

Changes in capital stock and capital surplus for the three-month period ended March 31, 2026 and 2025 are as follows (in thousands of USD and in shares):

	Changes	Number of shares	Capital stock	Capital surplus		
				Share premium	Other capital surplus	Total
As of January 1, 2026	Beginning	95,856,065	\$ 43,096	\$ 1,657,374	\$ (177,878)	\$ 1,479,496
As of March 31, 2026	Ending	95,856,065	\$ 43,096	\$ 1,657,374	\$ (177,878)	\$ 1,479,496

	Changes	Number of shares	Capital stock	Capital surplus		
				Share premium	Other capital surplus	Total
As of January 1, 2025	Beginning	100,249,166	\$ 43,096	\$ 1,657,374	\$ (177,878)	\$ 1,479,496
As of February 27, 2025	Retirement	(4,393,101)	-	-	-	-
As of March 31, 2025	Ending	95,856,065	\$ 43,096	\$ 1,657,374	\$ (177,878)	\$ 1,479,496

20. Share-based Compensation

The Group has granted share-based compensations to executives of the Group in accordance with the resolution of the board of directors as follows:

	2nd wave¹
Grant type	Registered common stock of DBI
Granted to	Directors incumbent as of the date of resolution and grant date
Grant date	March 2, 2023
Settlement method	Issuance of treasury shares, cash equivalent to share value ²
Exercise price	-
Vesting condition	2 or more years of employment after grant
Vesting method	Prorated by the day from January 1 of grant year to December 31 of 2 nd anniversary year from grant
Payment timing	Paid at the beginning of 3 rd anniversary year from grant
	3rd wave
Grant type	Registered common stock of DBI
Granted to	Directors incumbent as of the date of resolution and grant date
Grant date	April 29, 2024
Settlement method	Issuance of treasury shares, cash equivalent to share value ²
Exercise price	-
Vesting condition	2 or more years of employment after grant
Vesting method	Prorated by the day from January 1 of grant year to December 31 of 2 nd anniversary year from grant
Payment timing	Paid at the beginning of 3 rd anniversary year from grant
	4th wave
Grant type	Registered common stock of DBI
Granted to	Directors incumbent as of the date of resolution and grant date
Grant date	April 24, 2025
Settlement method	Issuance of treasury shares, cash equivalent to share value ²
Exercise price	-
Vesting condition	2 or more years of employment after grant
Vesting method	Prorated by the day from January 1 of grant year to December 31 of 2 nd anniversary year from grant
Payment timing	Paid at the beginning of 3 rd anniversary year from grant

¹ For the three-month period ended March 31, 2026, shares granted as the 2nd wave of share-based compensation were fully settled.

² For the year ended December 31, 2025, a portion of compensation originally granted as equity-settled type was changed to cash-settled type.

20. Share-based Compensation (cont'd)

Equity-settled share-based compensations as of March 31, 2026 and December 31, 2025 are as follows (in shares):

	<u>March 31, 2026</u>	<u>December 31, 2025</u>
Beginning	77,980	154,179
Granted	-	15,578
Canceled	(1,006)	-
Payment ¹	(33,555)	(14,694)
Modification ²	-	(77,083)
Ending	<u>43,419</u>	<u>77,980</u>

¹ For the three-month period ended March 31, 2026, shares granted as the 2nd wave of share-based compensation were fully settled.

² For the year ended December 31, 2025, a portion of compensations originally granted as equity-settled type was changed to cash-settled type.

Cash-settled share-based compensations as of March 31, 2026 and December 31, 2025 are as follows (in shares):

	<u>March 31, 2026</u>	<u>December 31, 2025</u>
Beginning	208,739	108,774
Granted	-	57,964
Canceled	(2,649)	-
Payment ¹	(75,636)	(35,082)
Modification ²	-	77,083
Ending ³	<u>130,454</u>	<u>208,739</u>

¹ For the three-month period ended March 31, 2026, shares granted as the 2nd wave of share-based compensation were fully settled.

² For the year ended December 31, 2025, a portion of compensations originally granted as equity-settled type was changed to cash-settled type.

³ As of March 31, 2026, 4,212 shares of cash-settled payments linked to the value of equity shares of the ultimate parent company are included (December 31, 2025: 4,212 shares).

21. Other Components of Equity

Other components of equity as of March 31, 2026 and December 31, 2025 are as follows (in thousands of USD):

	<u>March 31, 2026</u>	<u>December 31, 2025</u>
Capital adjustment from equity transactions among subsidiaries	\$ 7,700	\$ 7,700
Ordinary shares issued in kind ¹	(186,108)	(186,108)
Treasury shares ^{2,3}	(3,287)	(4,828)
Share-based compensation expenses ²	(537)	1,276
	<u>\$ (182,232)</u>	<u>\$ (181,960)</u>

¹ The Group received Doosan Engine's investment in its subsidiaries as an investment in-kind before the year ended December 31, 2025. The difference from the reduced book value of non-controlling interests was recognized as other equity.

² As of March 31, 2026, 108,708 shares are held by the Group for the purpose of share-based compensations.

³ For the three-month period ended March 31, 2026, 33,555 shares of treasury stock were granted under the share-based compensation plan.

22. Accumulated Other Comprehensive Loss

Changes in accumulated other comprehensive loss for each of the three-month periods ended March 31, 2026 and 2025 are as follows (in thousands of USD):

	<u>Three-month period ended March 31, 2026</u>				
	<u>Gain (loss) on translation of foreign operation</u>	<u>Gain (loss) on valuation of derivatives</u>	<u>Gain on revaluation of property, plant and equipment</u>	<u>Equity changes under equity method</u>	<u>Total</u>
Beginning balance	\$ (185,257)	\$ (294)	\$ 24,837	\$ 16	\$ (160,698)
Increase (decrease)	(70,103)	(892)	-	(16)	(71,011)
Ending balance	<u>\$ (255,360)</u>	<u>\$ (1,186)</u>	<u>\$ 24,837</u>	<u>\$ -</u>	<u>\$ (231,709)</u>

	<u>Three-month period ended March 31, 2025</u>				
	<u>Gain (loss) on translation of foreign operation</u>	<u>Gain (loss) on valuation of derivatives</u>	<u>Gain on revaluation of property, plant and equipment</u>	<u>Equity changes under equity method</u>	<u>Total</u>
Beginning balance	\$ (440,318)	\$ (3,491)	\$ 14,812	\$ 23	\$ (428,974)
Increase (decrease)	72,564	1,877	-	12	74,453
Ending balance	<u>\$ (367,754)</u>	<u>\$ (1,614)</u>	<u>\$ 14,812</u>	<u>\$ 35</u>	<u>\$ (354,521)</u>

23. Retained Earnings

Details of retained earnings as of March 31, 2026 and December 31, 2025 are as follows (in thousands of USD):

	<u>March 31, 2026</u>	<u>December 31, 2025</u>
Legal reserves	\$ 22,566	\$ 22,566
Retained earnings before appropriation	3,867,015	3,809,083
	<u>\$ 3,889,581</u>	<u>\$ 3,831,649</u>

24. Segment Information

As of March 31, 2026, details of operating segments and its main products are as follows:

<u>Segment</u>	<u>Main products</u>
Construction Equipment	Compact (Skid Steer Loader, Compact Track Loader, Mini Excavator), Portable Power, Material Handling
Hydraulic Equipment	Travel Motor, Swing Motor, Main Pump, Main Control Valve and others

The information on profit and loss by segment of the Group for each of the three-month periods ended March 31, 2026 and 2025 is as follows (in thousands of USD):

	<u>Three-month period ended March 31, 2026</u>				
	<u>Total sales</u>	<u>Internal sales</u>	<u>Net sales</u>	<u>Operating profit(loss)</u>	<u>Net income</u>
Construction Equipment	\$ 1,487,843	\$ (477)	\$ 1,487,366	\$ 141,739	\$ 89,401
Hydraulic Equipment	50,240	(3,748)	46,492	(363)	413
Subtotal	1,538,083	(4,225)	1,533,858	141,376	89,814
Consolidation adjustments	(4,225)	4,225	-	(98)	(98)
	<u>\$ 1,533,858</u>	<u>\$ -</u>	<u>\$ 1,533,858</u>	<u>\$ 141,278</u>	<u>\$ 89,716</u>

24. Segment Information (cont'd)

	Three-month period ended March 31, 2025				
	Total sales	Internal sales	Net sales	Operating profit(loss)	Net income
Construction Equipment	\$ 1,409,068	\$ -	\$ 1,409,068	\$ 139,742	\$ 79,914
Hydraulic Equipment	37,628	(2,340)	35,288	(1,441)	(1,404)
Subtotal	1,446,696	(2,340)	1,444,356	138,301	78,510
Consolidation adjustments	(2,340)	2,340	-	(593)	(468)
	<u>\$ 1,444,356</u>	<u>\$ -</u>	<u>\$ 1,444,356</u>	<u>\$ 137,708</u>	<u>\$ 78,042</u>

The information on assets and liabilities by segment of the Group as of March 31, 2026 and December 31, 2025 is as follows (in thousands of USD):

	March 31, 2026	
	Assets	Liabilities
Construction Equipment	\$ 8,420,169	\$ 3,586,751
Hydraulic Equipment	232,641	67,441
Subtotal	8,652,810	3,654,192
Consolidation adjustments	(6,541)	(6,155)
	<u>\$ 8,646,269</u>	<u>\$ 3,648,037</u>

	December 31, 2025	
	Assets	Liabilities
Construction Equipment	\$ 8,343,648	\$ 3,497,946
Hydraulic Equipment	220,460	54,292
Subtotal	8,564,108	3,552,238
Consolidation adjustments	(5,654)	(5,367)
	<u>\$ 8,558,454</u>	<u>\$ 3,546,871</u>

As of March 31, 2026 and December 31, 2025, the Group's non-current assets by region are as follows (in thousands of USD):

	Non-current assets ¹	
	March 31, 2026	December 31, 2025
North America	\$ 1,512,740	\$ 1,504,712
Europe, Middle East and Africa	590,470	658,083
Asia, Latin America and Oceania	412,531	430,238
	<u>\$ 2,515,741</u>	<u>\$ 2,593,033</u>

¹ Non-current assets by region are based on the country where the asset is located. These assets consist of property, plant and equipment, investment property, right-of-use assets and intangible assets (excluding goodwill). The Group classifies cash-generating units (CGUs) into construction equipment and hydraulic equipment, and recognized goodwill of \$ 2,682,729 thousand and \$ 12,280 thousand for each CGU, respectively, as of March 31, 2026.

25. Revenue

Details of revenue for each of the three-month periods ended March 31, 2026 and 2025 are as follows (in thousands of USD):

	Three-month period ended March 31, 2026	Three-month period ended March 31, 2025
Revenue from contracts with customers		
By type of goods or services:		
- Manufactured products/merchandise	\$ 1,504,006	\$ 1,420,237
- Others	9,842	2,815
	<u>1,513,848</u>	<u>1,423,052</u>
By timing of recognition		
- Products transferred at a point in time	1,504,006	1,420,237
- Service rendered over time	9,842	2,815
	<u>1,513,848</u>	<u>1,423,052</u>
Revenue from other sources		
- Rental income, etc.	20,010	21,304
	<u>\$ 1,533,858</u>	<u>\$ 1,444,356</u>

25. Revenue (cont'd)

Revenue by main products for each of the three-month periods ended March 31, 2026 and 2025 are as follows (in thousands of USD):

	Revenue	
	Three-month period ended March 31, 2026	Three-month period ended March 31, 2025
Compact	\$ 1,210,947	\$ 1,130,584
Portable Power	53,095	64,396
Material Handling	223,324	214,088
Hydraulic Equipment	46,492	35,288
	<u>\$ 1,533,858</u>	<u>\$ 1,444,356</u>

Revenue by region for each of the three-month periods ended March 31, 2026 and 2025 are as follows (in thousands of USD):

	Revenue	
	Three-month period ended March 31, 2026	Three-month period ended March 31, 2025
North America	\$ 1,106,000	\$ 1,071,165
Europe, Middle East & Africa	250,396	210,740
Asia, Latin America & Oceania	177,462	162,451
	<u>\$ 1,533,858</u>	<u>\$ 1,444,356</u>

There is no single external customer from whom revenue accounts for 10% or more of the Group's total revenue for each of the three-month periods ended March 31, 2026 and 2025.

26. Contract Balances

Details of receivables, contract assets and contract liabilities from contracts with customers as of March 31, 2026 and December 31, 2025 are as follows (in thousands of USD):

	March 31, 2026	December 31, 2025
Trade and other receivables	\$ 419,329	\$ 439,257
Contract liabilities ¹	167,493	169,134

¹ Contract liabilities are included in the other current liabilities and other non-current liabilities.

The contract liabilities are primarily related to the advance considerations received from customers for which revenue is recognized on completion of transfer of goods or services.

Among the contract liabilities, \$ 10,236 thousand of contract liabilities were recognized as revenue for the three-month period ended March 31, 2026 (March 31, 2025: \$ 3,357 thousand).

27. Expenses by Nature

Expenses classified by nature for each of the three-month periods ended March 31, 2026 and 2025 are as follows (in thousands of USD):

	Three-month period ended March 31, 2026	Three-month period ended March 31, 2025
Purchases of inventories (Raw materials & merchandises) \$	942,345 \$	862,011
Changes in inventories	(56,989)	488
Employee benefits	196,726	198,105
Depreciation and amortization	55,062	53,159
Other expenses	255,436	192,885
	<u>\$ 1,392,580</u>	<u>\$ 1,306,648</u>

28. Selling and Administrative Expenses

Selling and administrative expenses for each of the three-month periods ended March 31, 2026 and 2025 are as follows (in thousands of USD):

	Three-month period ended March 31, 2026	Three-month period ended March 31, 2025
Salaries \$	55,252 \$	61,799
Retirement benefits	5,181	8,203
Employee benefits	11,319	6,453
Rent	1,088	2,638
Depreciation	6,298	6,217
Depreciation of investment properties	226	258
Amortization	7,016	6,315
Research and development	37,912	36,850
Advertising	22,914	26,088
Commission expenses	32,624	27,255
Bad debt expenses(reversal)	(565)	(564)
Insurance expenses	2,530	2,645
Others ¹	25,898	25,566
	<u>\$ 207,693</u>	<u>\$ 209,723</u>

¹ Including share-based compensations.

29. Finance Income and Expenses

Finance income and expenses for each of the three-month periods ended March 31, 2026 and 2025 are as follows (in thousands of USD):

	Three-month period ended March 31, 2026	Three-month period ended March 31, 2025
Finance income:		
Interest income	\$ 7,975	\$ 8,240
Gain on foreign currency transactions	12,839	13,461
Gain on foreign currency translation	21,123	37,165
Gain on derivative transactions	-	6
Gain on valuation of derivative	705	40
	<u>42,642</u>	<u>58,912</u>
Finance expenses:		
Interest expenses	(12,411)	(18,535)
Loss on foreign currency transactions	(7,552)	(11,463)
Loss on foreign currency translation	(31,189)	(41,440)
Loss on derivative transactions	-	(14)
Loss on financial guarantee	(80)	(75)
Others	(1,100)	(1,155)
	<u>(52,332)</u>	<u>(72,682)</u>
	<u>\$ (9,690)</u>	<u>\$ (13,770)</u>

30. Other Non-operating Income and Expenses

Other non-operating income and expenses for each of the three-month periods ended March 31, 2026 and 2025 are as follows (in thousands of USD):

	Three-month period ended March 31, 2026	Three-month period ended March 31, 2025
Other non-operating income:		
Gain on disposal of property, plant and equipment	\$ 28	\$ 25
Reversal of impairment loss on intangible assets	-	323
Others	1,010	201
	<u>1,038</u>	<u>549</u>
Other non-operating expenses:		
Loss on disposal of trade receivables	(1,111)	(1,733)
Other bad debt expenses	(8)	(176)
Loss on disposal of property, plant and equipment	(94)	(38)
Loss on disposal of intangible assets	(26)	-
Donations	(5,286)	(5,669)
Loss on disposal of investment in subsidiary	(671)	-
Loss on sale of short-term investments	(17)	-
Others	(190)	67
	<u>(7,403)</u>	<u>(7,549)</u>
Net other non-operating expense	<u>\$ (6,365)</u>	<u>\$ (7,000)</u>

31. Income Tax Expense

Income tax expense is recognized based on the best estimate of the weighted average annual income tax rate expected for full financial year.

Meanwhile, pursuant to the Pillar Two legislation, the Group is required to pay additional taxes equal to the difference between the taxes at the GloBE effective tax rate of each constituent entity's jurisdiction and those at the minimum tax rate of 15%. Except for the Irish subsidiary, Geith International Limited, and the permanent establishment of Doosan Bobcat EMEA s.r.o., all entities within the Group operate in the jurisdictions where the GloBE effective tax rates exceed 15%. As a result, the Pillar Two income tax expense recognized for the three-month period ended March 31, 2026 amounts to USD 15 thousand, and the exception to the recognition and disclosure of related deferred tax assets and liabilities is applied.

32. Earnings per Share

(1) Basic Earnings per Share

Basic earnings per share are computed by dividing profit for the period attributable to owners of the parent company by the weighted average number of ordinary shares outstanding during the period excluding treasury shares.

Earnings per share attributable to owners of the parent company for each of the three-month periods ended March 31, 2026 and 2025 are computed as follows (in USD and in shares):

	Three-month period ended March 31, 2026	Three-month period ended March 31, 2025
Profit for the period attributable to owners of the parent company	\$ 89,716,454	\$ 78,042,427
Weighted-average number of ordinary shares outstanding	95,726,851	96,327,751
Basic earnings per share	<u>0.94</u>	<u>0.81</u>

Weighted average numbers of shares for each of the three-month periods ended March 31, 2026 and March 31, 2025 are computed as follows (in shares):

	Three-month period ended March 31, 2026	Three-month period ended March 31, 2025
Number of ordinary shares outstanding	95,713,802	98,765,151
Treasury shares	13,049	(2,437,400)
Weighted-average number of ordinary shares outstanding	<u>95,726,851</u>	<u>96,327,751</u>

(2) Diluted Earnings per Share

Diluted earnings per share are computed by using the adjusted weighted-average number of ordinary shares with the assumption that all convertible securities were converted to common shares.

Diluted earnings per share of owners of the parent company for each of the three-month periods ended March 31, 2026 and 2025 are computed as follows (in USD and in shares):

	Three-month period ended March 31, 2026	Three-month period ended March 31, 2025
Profit for the period attributable to owners of the parent company	\$ 89,716,454	\$ 78,042,427
Adjusted weighted-average number of ordinary shares outstanding	95,757,202	96,371,355
Diluted earnings per share	<u>0.94</u>	<u>0.81</u>

32. Earnings Per Share (cont'd)

The adjusted weighted-average number of shares for each of the three-month periods ended March 31, 2026 and 2025 are computed as follows (in shares):

	Three-month period ended March 31, 2026	Three-month period ended March 31, 2025
Weighted-average number of ordinary shares outstanding	95,726,851	96,327,751
Restricted Stock Unit	30,351	43,604
Adjusted weighted-average number of ordinary shares outstanding	95,757,202	96,371,355

Potential ordinary shares as of March 31, 2026 and December 31, 2025 are as follows (in shares):

	March 31, 2026	December 31, 2025
Restricted Stock Unit	43,419	77,980

33. Commitments and Contingencies

(1) Litigations and others

As of March 31, 2026, the Group is a defendant in several legal actions arising in the ordinary course of business, including lawsuits related to product liability claims, and is subject to an ongoing investigation by a regulatory authority. Provisions are recognized for those cases where an outflow of resources is considered probable (see Note 18). For other legal actions and the investigation, the outcome cannot be reliably predicted, and the timing and amount of any potential outflows are uncertain. However, the Group does not expect these matters to have a material impact on the consolidated financial statements.

(2) Financial Guarantees and Assets Provided as Collaterals

As of March 31, 2026, guarantees provided by the Group for third parties are as follows (in thousands of USD):

Provided for	Provided to	Amount guaranteed
Doosan Bobcat North America Inc. and others	End customers, etc.	\$ 99,095
Doosan Bobcat EMEA s.r.o. and others	End customers, etc.	1
Doosan Bobcat Korea Co., Ltd. and others	End customers, etc.	15,659
		<u>\$ 114,755</u>

The Company provides a payment guarantee of \$ 130,000 thousand for supplier finance arrangement entered into by Doosan Bobcat North America Inc. and Doosan Bobcat EMEA, s.r.o, the subsidiaries of the Group.

33. Commitments and Contingencies (cont'd)

As of March 31, 2026, guarantees provided for the Group are as follows (in thousands of USD):

<u>Provided by</u>	<u>Type</u>	<u>Amount guaranteed</u>
Machinery Financial Cooperative	Contracts and defects ¹	\$ 488
Seoul Guarantee Insurance	Performance guarantee	1,287
Woori Bank	Financial guarantee	51,231
	Foreign currency performance guarantee	125
CSOB	Payment guarantees	5,084
Other guarantees	Other guarantees	1,679
		<u>\$ 59,894</u>

¹ The Group's share in Machinery Financial Cooperative is provided as collateral as of March 31, 2026.

33. Commitments and Contingencies (cont'd)

(3) Key Commitments

1) Credit agreement

As of March 31, 2026, the Group has contracts with financial institutions for limit loans of \$ 1,352,491 thousand, including general loans and overdrafts, comprehensive loans of \$ 59,570 thousand, and loans secured by accounts receivables of \$ 29,074 thousand.

2) Supplier finance arrangement

The Group entered into a supplier finance arrangement, and the amount of trade payables which are subject to the arrangement and paid to suppliers is \$ 60,244 thousand as of March 31, 2026.

3) Other commitments

As of March 31, 2026, the Group has signed a contract with Doosan New Technology Investment Fund No. 1 for a total investment commitment of \$ 13,215 thousand, and the remaining investment commitment amount as of March 31, 2026 is \$ 5,471 thousand.

The subsidiary of the Group, Doosan Bobcat Korea Co., Ltd., jointly entered into a five-year lease agreement with Doosan Corporation, Doosan Enerbility Co., Ltd. and HD Hyundai Infracore Co., Ltd. (formerly, Doosan Infracore Co., Ltd.) on January 8, 2021, with Bundang Doosan Tower Reit Co., Ltd. As HD Hyundai Infracore Co., Ltd. withdrew from the lease agreement on December 31, 2022, Doosan Enerbility Co., Ltd. succeeded the relevant position and rights and obligations. The lease agreement was extended once for an additional five-year period from January 2026 under the same terms and conditions. Doosan Bobcat Korea Co., Ltd., a subsidiary of the Group, has agreed to jointly conduct a business of leasing real estate and then sub-leasing it and is jointly obliged to provide the rental obligation as a lessor to the extent of its portion in the business. The Group accounts for the business as joint operations under which it holds the contractual rights to assets and contractual obligations to liabilities to the extent of its share in the business, 9.7%. The Group holds the right to rental income and is obligated to pay the costs for the portion excluding self-use.

Doosan Bobcat Korea Co., Ltd. was merged into Doosan Industrial Vehicle Co., Ltd. on January 1, 2024, and Doosan Industrial Vehicle Co., Ltd. changed its name to Doosan Bobcat Korea Co., Ltd. on the same date.

In connection with the business combination that occurred before the year ended December 31, 2025, the Group has succeeded the joint liabilities for financial and operating debts of Doosan Corporation and Doosan Industrial Vehicle Co. Ltd., and as of March 31, 2026, the Group believes that the possibility of outflow of resources is low.

34. Assets Provided as Collaterals

Details of the assets provided as collaterals as of March 31, 2026 are as follows (in thousands of USD):

	Doosan Bobcat North America Inc.	Doosan Bobcat EMEA s.r.o	Doosan Bobcat Korea Co., Ltd. and others	Doosan Mottrol Co., Ltd. and others
Agreement details	Borrowings and credit limit agreements	Borrowings and credit limit agreements	Borrowings and credit limit agreements	Borrowings and credit limit agreements
Agreement limit amount	\$ 1,930,875	\$ 183,256	\$ 75,186	\$ 20,710
Assets provided as collateral	All equity shares of Doosan Bobcat North America Inc., certain property, plant and equipment, intangible assets and others of Doosan Bobcat North America Inc.	Accounts receivable and inventory, etc.	Property, plant and equipment	Property, plant and equipment
Collateral value	\$ 2,417,756	\$ 332,148	\$ 97,264	\$ 46,793
Nominal amount of borrowing	\$ 718,085	\$ 110,293	\$ 61,971	\$ 20,710

35. Related Party Transactions

The Group's related party disclosures for each of the three-month periods ended March 31, 2026 and 2025 are as follows:

Relationship		Name
Ultimate parent		Doosan Corporation
Immediate parent		Doosan Enerbility Co., Ltd.
Associates		Ainstein AI, Inc. Presto Lite Asia Co., Ltd. Doosan New Technology Investment Fund No.1
Others	Subsidiary of the parent company	Doosan Digital Innovation America, LLC. Oricom Inc. Doosan Business Research Institute Doosan Cuvex Co., Ltd., etc.
	Associate of the parent company	Bundang Doosan Tower Reit Co., Ltd., etc.
	Others ¹	Chung-Ang University, Chung-Ang University Hospital, Doosan Credit Unit Doosan Yonkang Foundation, etc.

¹ Certain entities are not classified as the related parties under KIFRS 1024, but included in other related parties above as they belong to the same large-scale business group as defined under the *Monopoly Regulation and Fair Trade Act*.

35. Related Party Transactions (cont'd)

Material transactions with the related parties for each of the three-month periods ended March 31, 2026 and 2025 are as follows (in thousands of USD):

		Three-month period ended March 31, 2026					Purchases of property, plant and equipment and intangible assets
Relationship	Related party	Sales	Other income	Purchase	Other expense		
Ultimate parent	Doosan Corporation	\$ 992	\$ -	\$ 883	\$ 6,607	\$ 265	
Associate	Ainstein AI, Inc.	-	-	197	16	-	
	Presto Lite Asia Co., Ltd	-	8	1,099	-	-	
		-	8	1,296	16	-	
Others	Doosan Digital Innovation America, LLC	-	-	203	14,271	291	
	Oricom Inc.	-	-	-	2,802	6	
	Doosan Business Research Institute	-	-	-	1,375	-	
	Doosan Cuvex Co., Ltd.	-	-	-	1,074	-	
	Bundang Doosan Tower Reit Co., Ltd.	-	-	-	46	-	
	Others	419	-	239	6,282	-	
		419	-	442	25,850	297	
		\$ 1,411	\$ 8	\$ 2,621	\$ 32,473	\$ 562	

		Three-month period ended March 31, 2025					Purchases of property, plant and equipment and intangible assets
Relationship	Related party	Sales	Other income	Purchase	Other expense		
Ultimate parent	Doosan Corporation	\$ 1,023	\$ -	\$ -	\$ 7,150	\$ 4	
Associate	Presto Lite Asia Co., Ltd	-	26	1,193	-	-	
Others	Doosan Digital Innovation America, LLC	3	-	-	13,594	571	
	Oricom Inc.	-	-	-	1,878	-	
	Doosan Business Research Institute	-	-	-	663	-	
	Doosan Cuvex Co., Ltd.	-	-	-	896	-	
	Bundang Doosan Tower Reit Co., Ltd.	-	-	-	55	-	
	Others	256	-	-	5,492	-	
		259	-	-	22,578	571	
		\$ 1,282	\$ 26	\$ 1,193	\$ 29,728	\$ 575	

35. Related Party Transactions (cont'd)

Details of material balances with the related parties as of March 31, 2026 and December 31, 2025 are as follows (in thousands of USD):

		March 31, 2026				
Relationship	Related party	Trade receivables	Other receivables	Trade payables	Other payables	Lease liabilities
Ultimate parent	Doosan Corporation	\$ 352	\$ 750	-	\$ 4,630	-
Immediate parent	Doosan Enerbility Co., Ltd.	-	-	-	15,256	-
Associate	Ainstein AI, Inc.	-	455	100	-	-
	Presto Lite Asia Co., Ltd	-	4	169	-	-
		-	459	269	-	-
Others	Doosan Digital Innovation America, LLC	-	72	-	5,298	3,301
	Oricom Inc.	-	-	-	3,030	-
	Doosan Business Research Institute	-	-	-	107	-
	Doosan Cuvex Co., Ltd.	-	913	-	294	-
	Bundang Doosan Tower Reit Co., Ltd.	-	1,795	-	-	8,752
	Others	149	31	286	2,753	-
		149	2,811	286	11,482	12,053
		\$ 501	\$ 4,020	\$ 555	\$ 31,368	\$ 12,053

		December 31, 2025				
Relationship	Related party	Trade receivables	Other receivables	Trade payables	Other payables	Lease liabilities
Ultimate parent	Doosan Corp.	\$ 371	\$ 879	-	\$ 13,678	-
Associate	Ainstein AI, Inc.	-	635	-	-	-
	Presto Lite Asia Co., Ltd	-	3	842	-	-
		-	638	842	-	-
Others	Doosan Digital Innovation America, LLC	-	136	-	5,369	3,594
	Oricom Inc.	-	-	-	2,397	-
	Doosan Business Research Institute	-	-	-	107	-
	Doosan Cuvex Co., Ltd.	-	963	-	360	-
	Bundang Doosan Tower Reit Co., Ltd.	-	1,893	-	-	9,672
	Others	172	33	-	5,103	-
		172	3,025	-	13,336	13,266
		\$ 543	\$ 4,542	\$ 842	\$ 27,014	\$ 13,266

35. Related Party Transactions (cont'd)

Fund transactions (including equity transactions) with the related parties for each of the three-month periods ended March 31, 2026 and 2025 are as follows (in thousands of USD):

Relationship	Related party	Three-month period ended March 31, 2026		
		Dividend paid	Repayment of lease liabilities	Investment
Immediate parent	Doosan Enerbility Co., Ltd ¹	\$ 15,839	\$ -	\$ -
Associates	Doosan New Technology Investment Fund No.1	-	-	1,176
Others	Doosan Digital Innovation America, LLC	-	342	-
	Bundang Doosan Tower Reit Co., Ltd.	-	478	-
		<u>\$ 15,839</u>	<u>\$ 820</u>	<u>\$ 1,176</u>

¹ USD 15,839 thousand of dividend payable to Doosan Enerbility Co., Ltd. is included in other liabilities.

Relationship	Related party	Three-month period ended March 31, 2025		
		Dividend paid	Repayment of lease liabilities	Investment
Immediate parent	Doosan Enerbility Co., Ltd ¹	\$ 25,137	\$ -	\$ -
Associates	Doosan New Technology Investment Fund No.1	-	-	592
Others	Doosan Digital Innovation America, LLC	-	201	-
	Bundang Doosan Tower Reit Co., Ltd.	-	477	-
		<u>\$ 25,137</u>	<u>\$ 678</u>	<u>\$ 592</u>

¹ USD 25,137 thousand of dividend payable to Doosan Enerbility Co., Ltd. is included in other liabilities.

The Company defines key management personnel as registered or non-registered officers having rights and responsibility for planning, directing and controlling the activities of the Company. Compensation to key management personnel for each of the three-month periods ended March 31, 2026 and 2025 is as follows (in thousands of USD):

	Three-month period ended March 31, 2026	Three-month period ended March 31, 2025
Benefits	\$ 1,821	\$ 2,250
Share-based compensations	1,169	558
Retirement benefits	257	219
	<u>\$ 3,247</u>	<u>\$ 3,027</u>

36. Interim Consolidated Financial Statements of Cash Flows

Details of adjustments and changes in operating assets and liabilities in the consolidated statements of cash flows for each of the three-month periods ended March 31, 2026 and 2025 are as follows (in thousands of USD):

	Three-month period ended March 31, 2026	Three-month period ended March 31, 2025
Adjustments:		
Income tax expense	\$ 35,642	\$ 38,850
Finance income	(29,804)	(45,444)
Finance expenses	43,599	59,975
Retirement benefits (defined benefit plan)	4,599	4,726
Depreciation	40,076	38,977
Depreciation on investment properties	226	258
Amortization	14,760	13,924
Gain on disposal of property, plant and equipment	(28)	(25)
Loss on disposal of property, plant and equipment	94	38
Loss on disposal of intangible assets	26	-
Reversal of impairment loss on intangible assets	-	(323)
Loss (gain) on equity method investments	(135)	46
Gain on valuation of long-term financial investments	(1)	(1)
Gain on cancellation of lease agreement	(597)	(2)
Share-based compensation	1,344	1,064
	<u>\$ 109,801</u>	<u>\$ 112,063</u>

36. Interim Consolidated Financial Statements of Cash Flows (cont'd)

	Three-month period ended March 31, 2026	Three-month period ended March 31, 2025
Changes in operating assets and liabilities:		
Trade receivables and other receivables	\$ 21,709	\$ (83,663)
Inventories	(57,872)	1,690
Other current assets	(3,922)	(7,503)
Other non-current assets	(12,724)	(3,921)
Trade payables and other payables	102,805	152,481
Derivatives	(2,462)	161
Provisions	4,024	(5,575)
Other current liabilities	(50,935)	(10,475)
Payment of retirement benefits (defined benefit plan)	(5,350)	(2,928)
Plan assets	2,180	1,504
Other non-current liabilities	(2,952)	9,810
	<u>\$ (5,499)</u>	<u>\$ 51,581</u>

Significant non-cash transactions for each of the three-month periods ended March 31, 2026 and 2025 are as follows (in thousands of USD):

	Three-month period ended March 31, 2026	Three-month period ended March 31, 2025
Reclassification to assets and liabilities held for sale	\$ (23,163)	\$ -
Transfer from construction-in-progress to property, plant and equipment and intangible assets	138,932	73,449
Decrease in other payables related to the acquisition of property, plant, and equipment	(15,562)	(4,416)
Increase in other payables related to the acquisition of intangible assets	2,766	1
Acquisition of right-of-use assets	10,591	2,824
Dividends payables	31,633	53,878
Retirement of treasury shares	-	139,045

36. Interim Consolidated Financial Statements of Cash Flows (cont'd)

Details of adjustments to liabilities arising from financing activities for each of the three-month periods ended March 31, 2026 and 2025 are as follows (in thousands of USD):

	Three-month period ended March 31, 2026					
	Bonds	Borrowings	Sales and leaseback	Lease liabilities	Dividends payable	Total
Beginning balance	\$ 49,785	\$ 984,137	\$ 44,306	\$ 115,243	\$ -	\$ 1,193,471
Acquisition of right-of-use assets	-	-	-	10,423	-	10,423
Cash flows	-	15,784	(2,334)	(9,700)	-	3,750
Foreign exchange differences	-	(9,916)	(916)	(2,154)	-	(12,986)
Reclassification to liabilities held for sale	-	-	(25,857)	(2,133)	-	(27,990)
Other non-financial changes	37	659	-	401	31,633	32,730
Ending balance	\$ 49,822	\$ 990,664	\$ 15,199	\$ 112,080	\$ 31,633	\$ 1,199,398

	Three-month period ended March 31, 2025					
	Bonds	Borrowings	Sales and leaseback	Lease liabilities	Dividends payable	Total
Beginning balance	\$ 49,635	\$ 1,174,938	\$ 45,282	\$ 123,979	\$ -	\$ 1,393,834
Acquisition of right-of-use assets	-	-	-	2,824	-	2,824
Cash flows	-	(909)	(10)	(8,833)	-	(9,752)
Foreign exchange differences	-	1,311	1,429	933	-	3,673
Other non-financial changes	37	659	-	(235)	53,878	54,339
Ending balance	\$ 49,672	\$ 1,175,999	\$ 46,701	\$ 118,668	\$ 53,878	\$ 1,444,918

37. Assets and Liabilities held for sale

On February 20, 2026, Doosan Bobcat EMEA s.r.o., a subsidiary of the Company, resolved to dispose of an 80% equity interest in Rushlift GSE Limited pursuant to a resolution of its board of directors. As a result of the transaction, the Company is expected to lose control over Rushlift GSE Limited upon completion of the disposal. Accordingly, the related assets and liabilities of the subsidiary have been reclassified as assets and liabilities held for sale. The transaction is expected to be completed within the first half of 2026.

Details of assets and liabilities reclassified as held for sale are as follows (in thousands of USD):

Assets held for sale		
Cash and cash equivalents	\$	5,453
Trade and other receivables		4,132
Inventories		355
Property, plant and equipment		45,405
Other current assets		303
	\$	<u>55,648</u>
Liabilities held for sale		
Trade and other payables	\$	1,012
Current lease liabilities		1,126
Current sales and leaseback liabilities		6,970
Other current liabilities		86
Deferred tax liabilities		3,397
Non-current lease liabilities		1,007
Non-current sales and leaseback liabilities		18,887
	\$	<u>32,485</u>

Meanwhile, there were no non-operating income (expenses) recognized as a result of the reclassification as of March 31, 2026.

38. Events after the reporting period

Pursuant to the shareholder value enhancement plan announced on December 16, 2024, the Company introduced dividends paid on a quarterly basis. At a meeting of the board of directors held on April 28, 2026, an interim dividend for the first quarter amounting to USD 25,307 thousand was approved, which is scheduled to be paid on May 29, 2026.